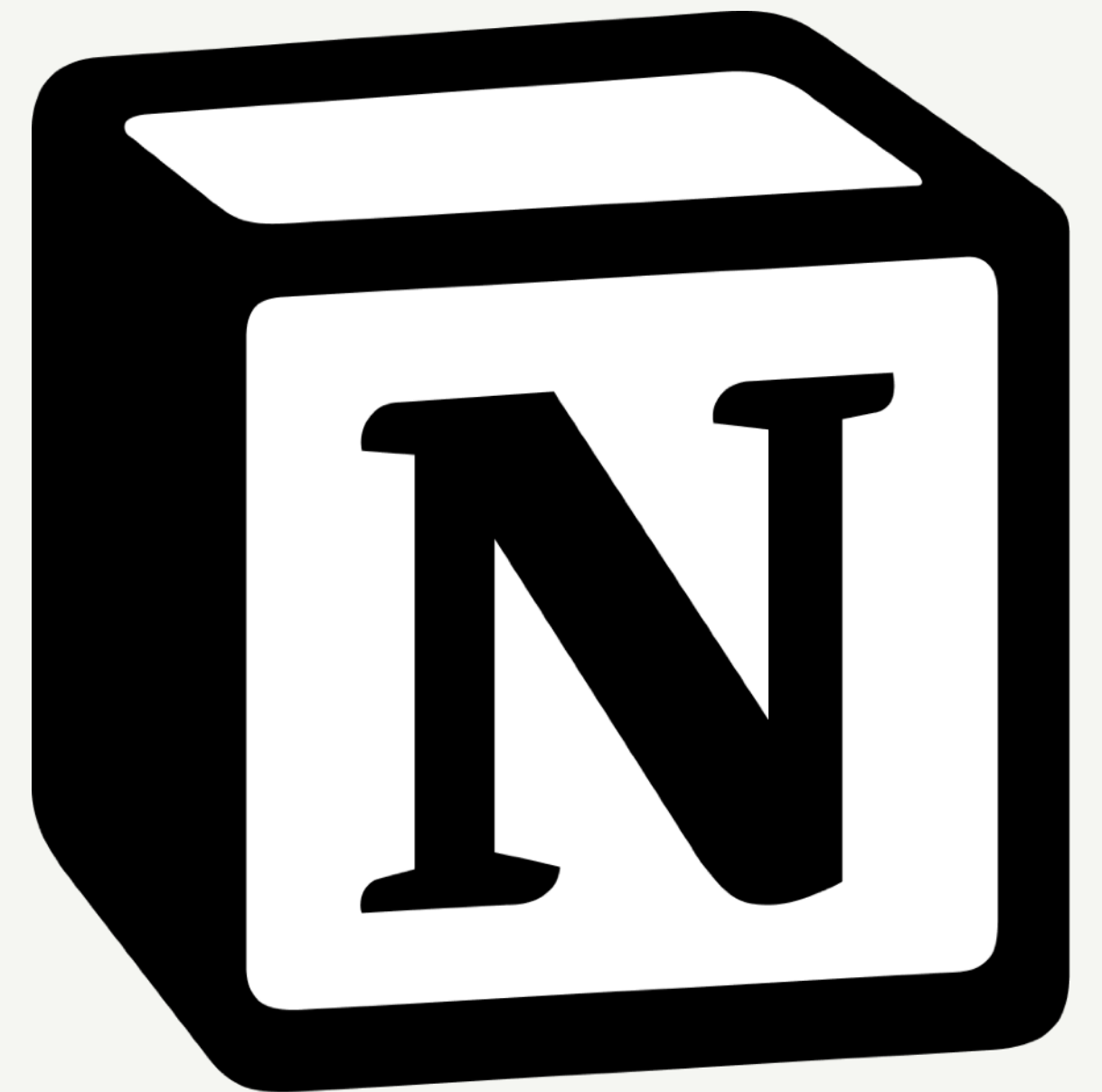


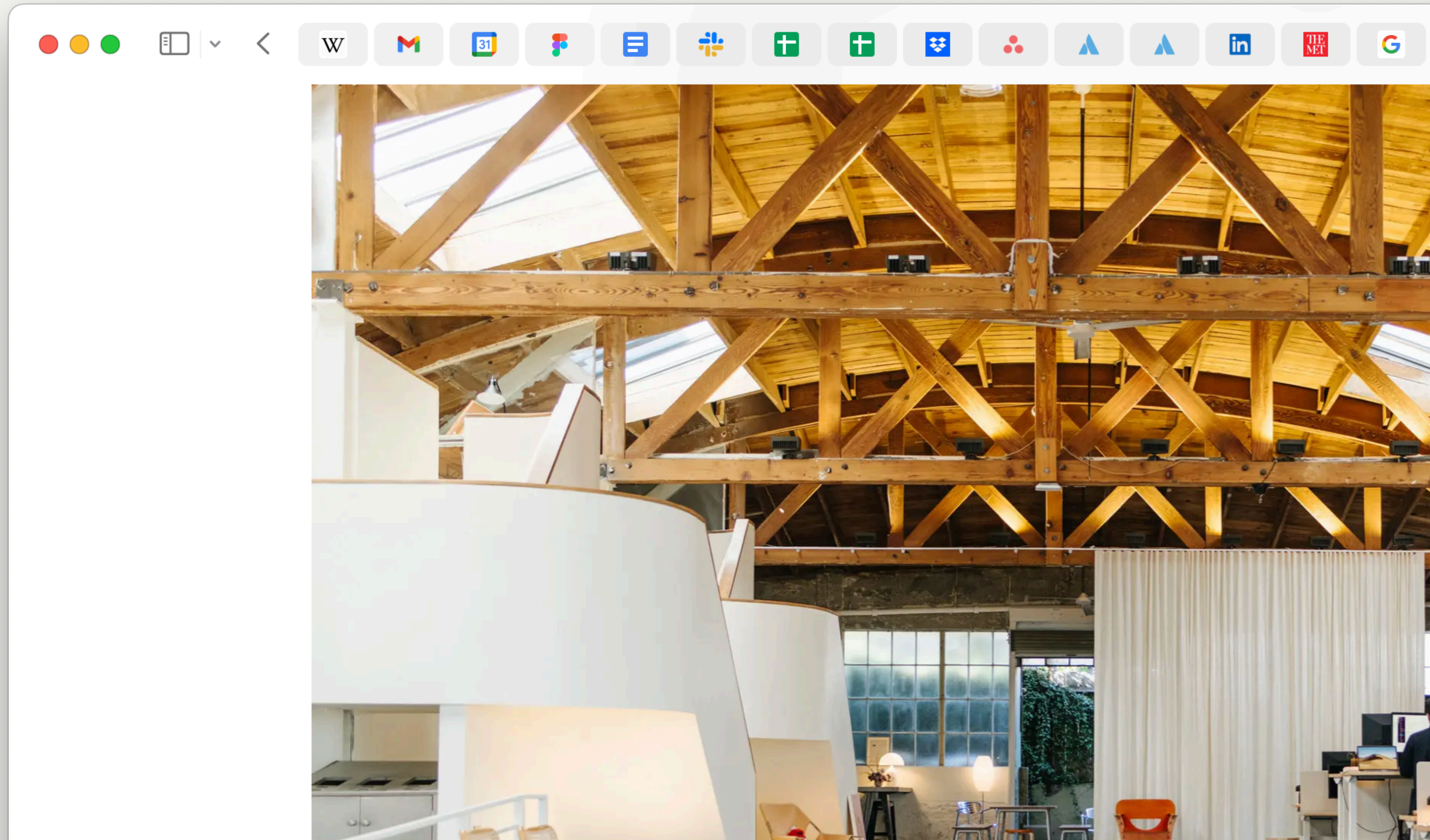
Designing Notion



Andrew Lee • @alhyunsoo
Product Design, Notion







1870s

2022

Travel time

1 month

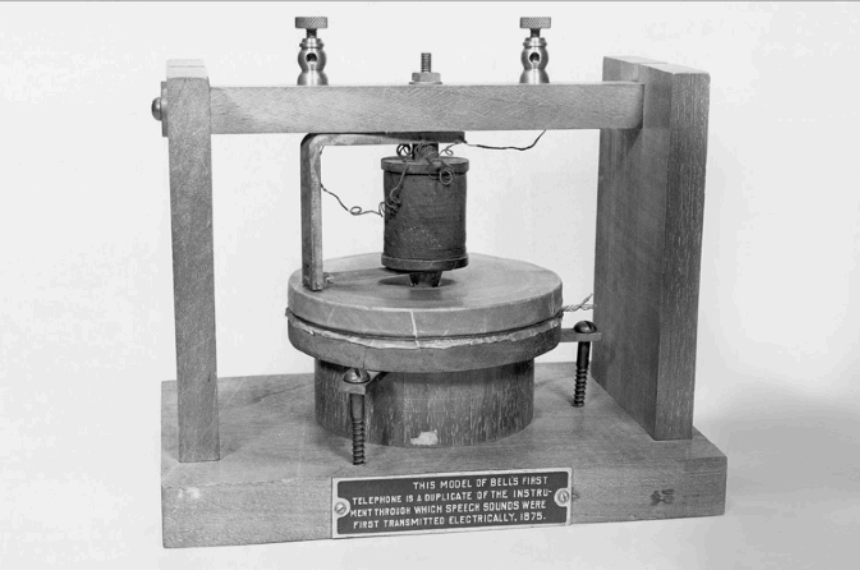
8 hours

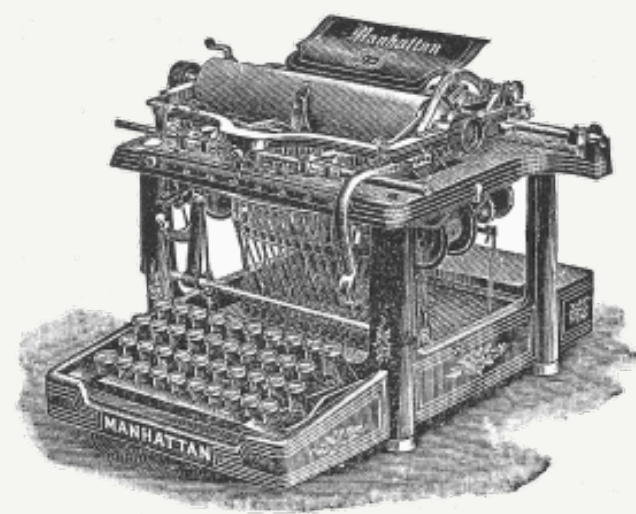
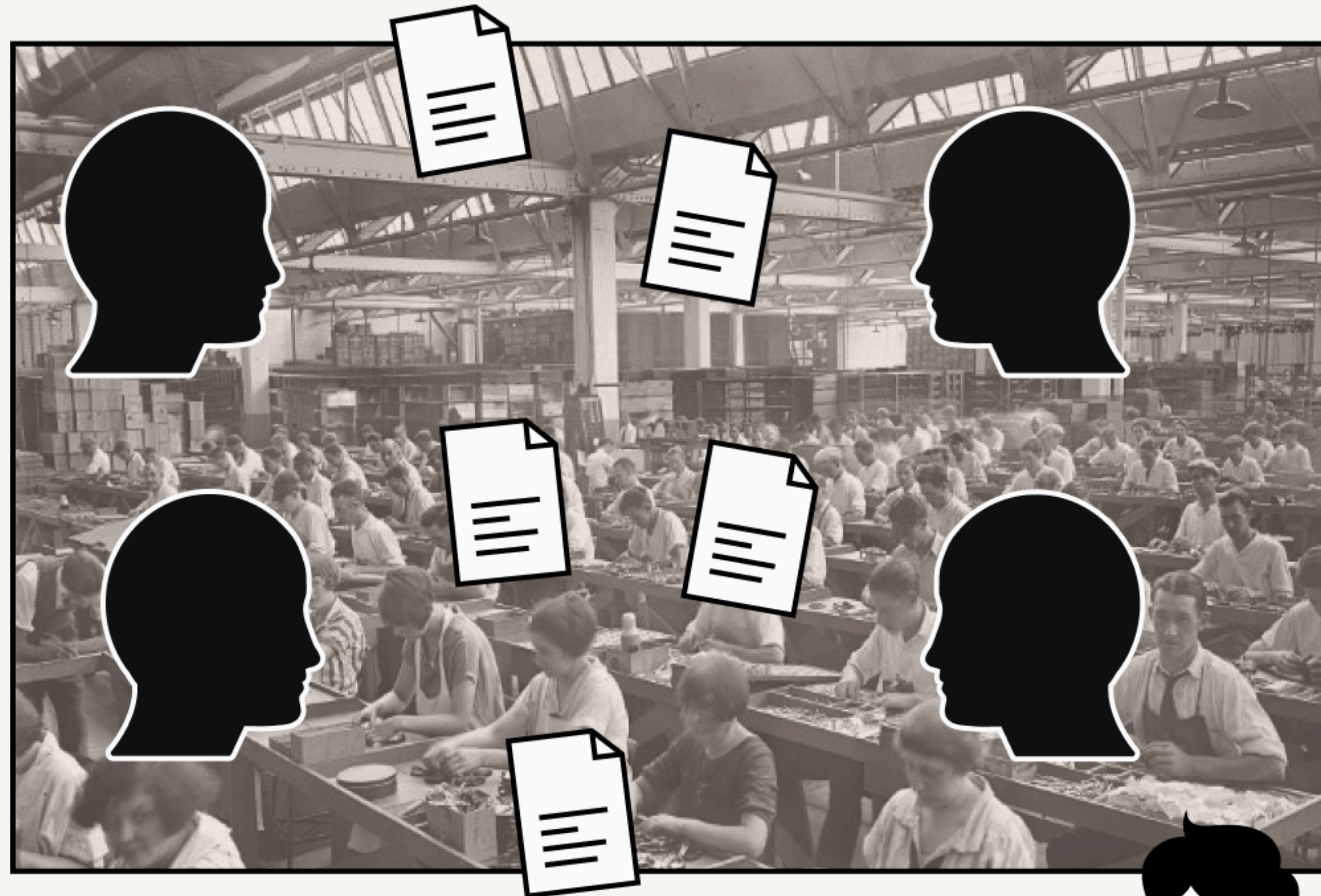
Life expectancy

40 years

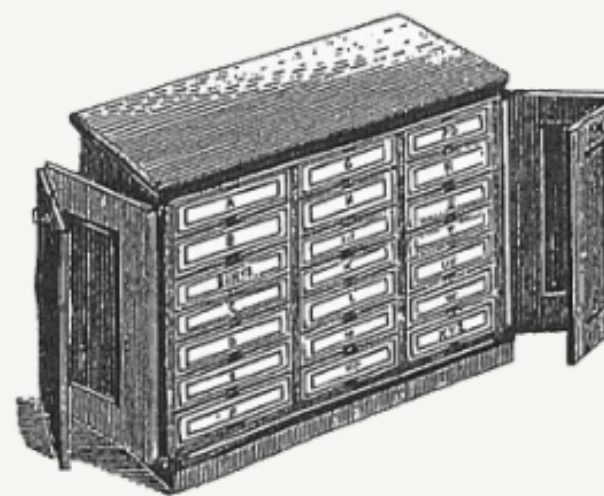
80 years

Communications



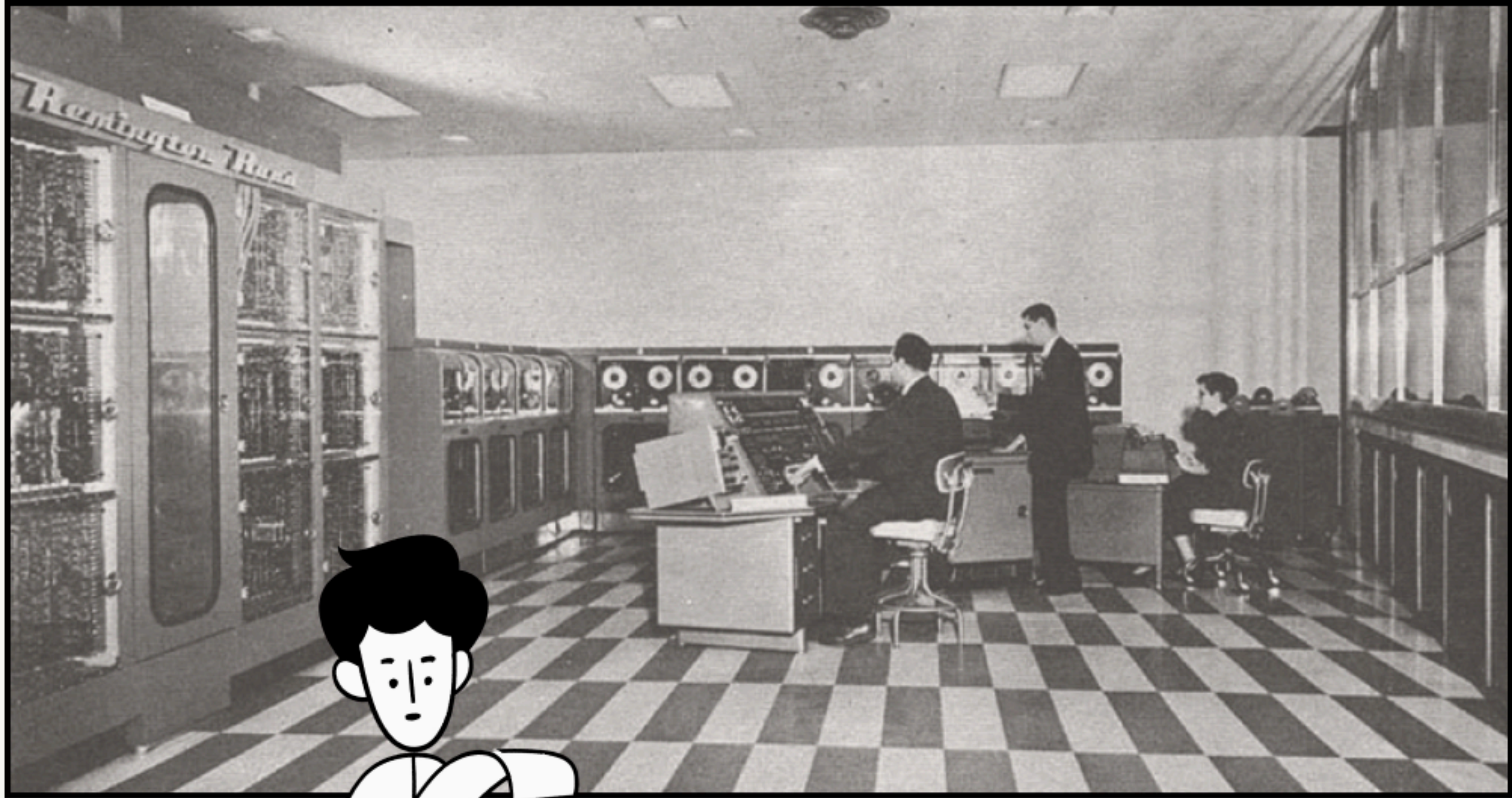


Typewriters c. 1870s



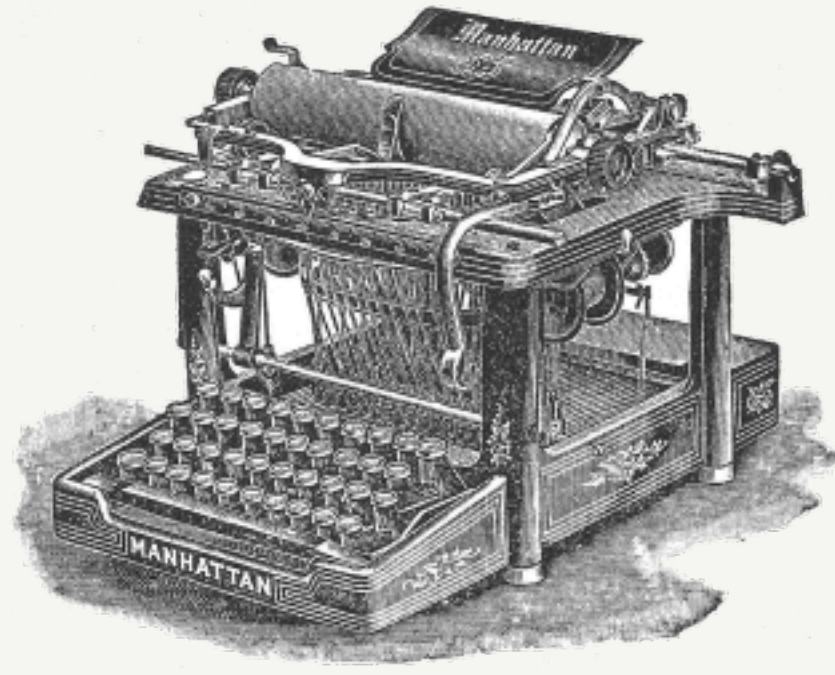
File Cabinets c. 1890s







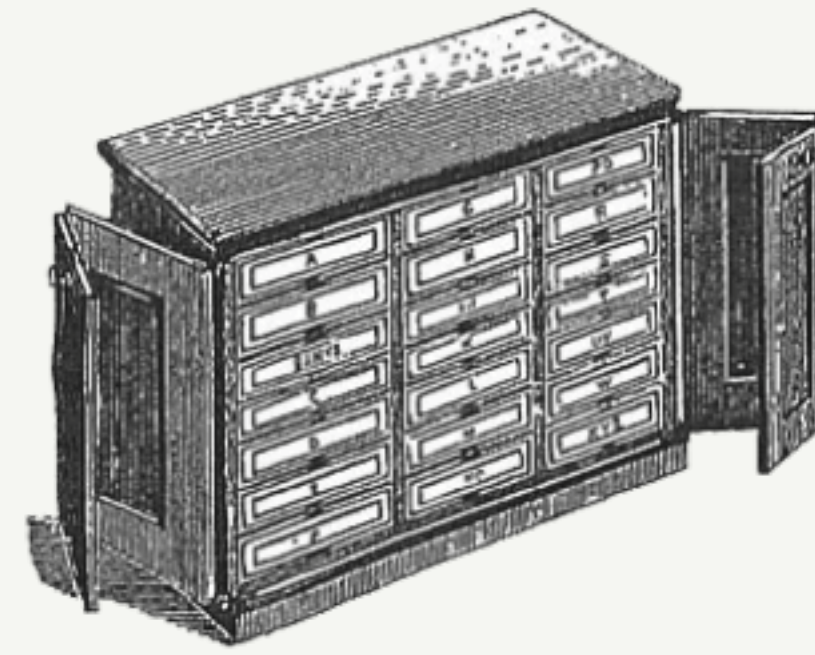




Typewriters



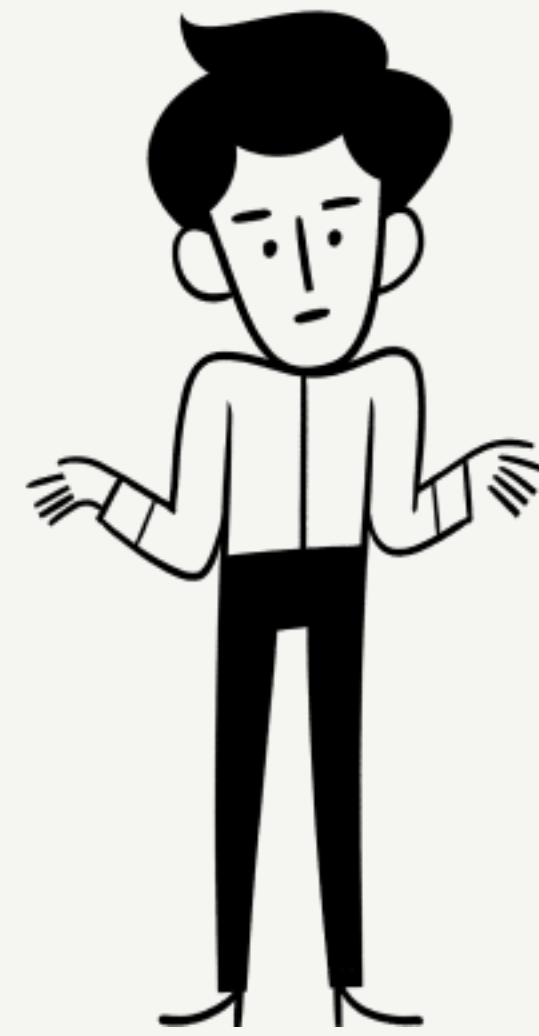
Document Editors

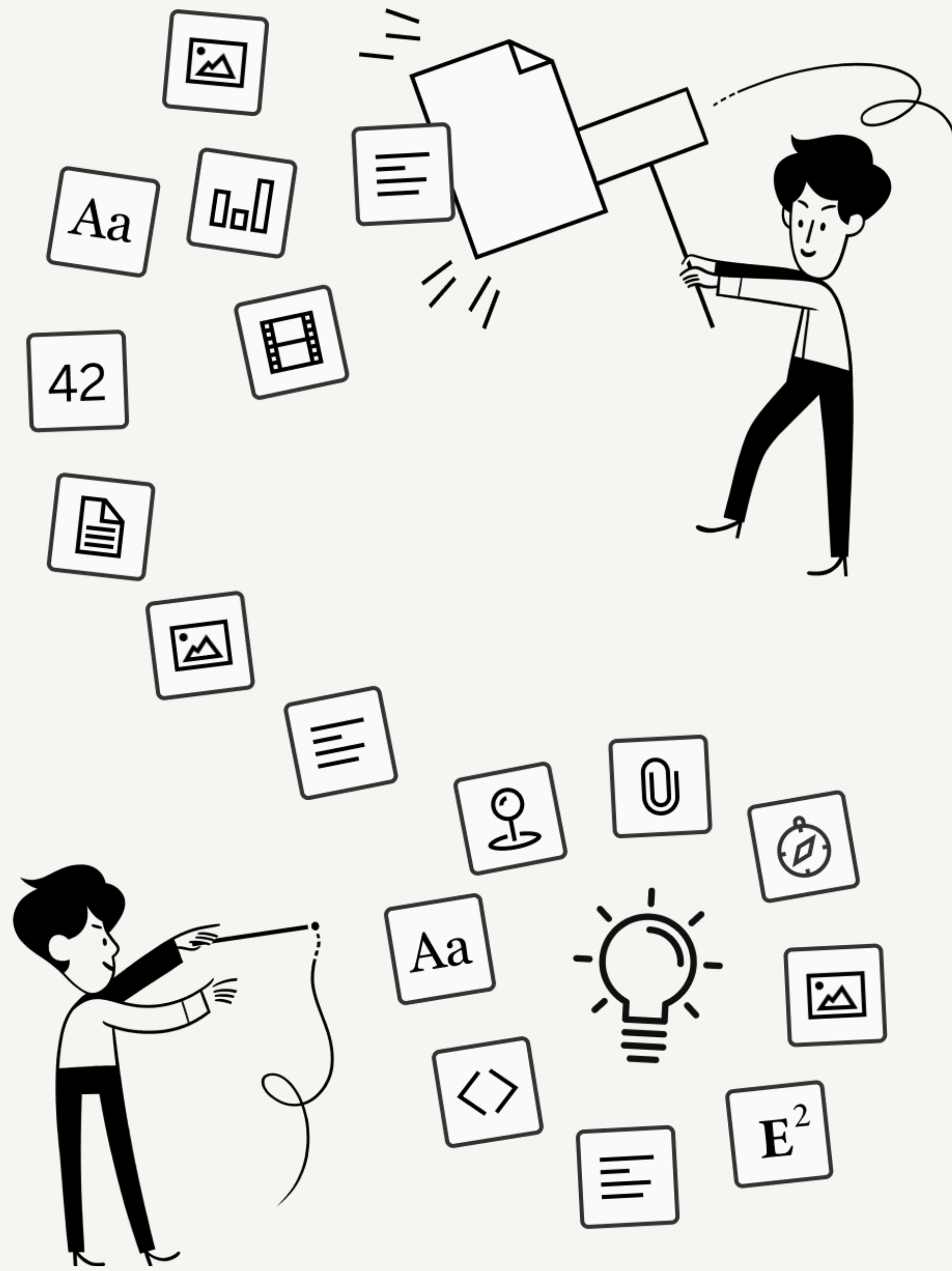


File Cabinets



Folders & Databases





**Make software
toolmaking ubiquitous**

Notion's mission

**Product
Process
Project**

Product

Process

Project

Untitled

+ :: Type '/' for commands



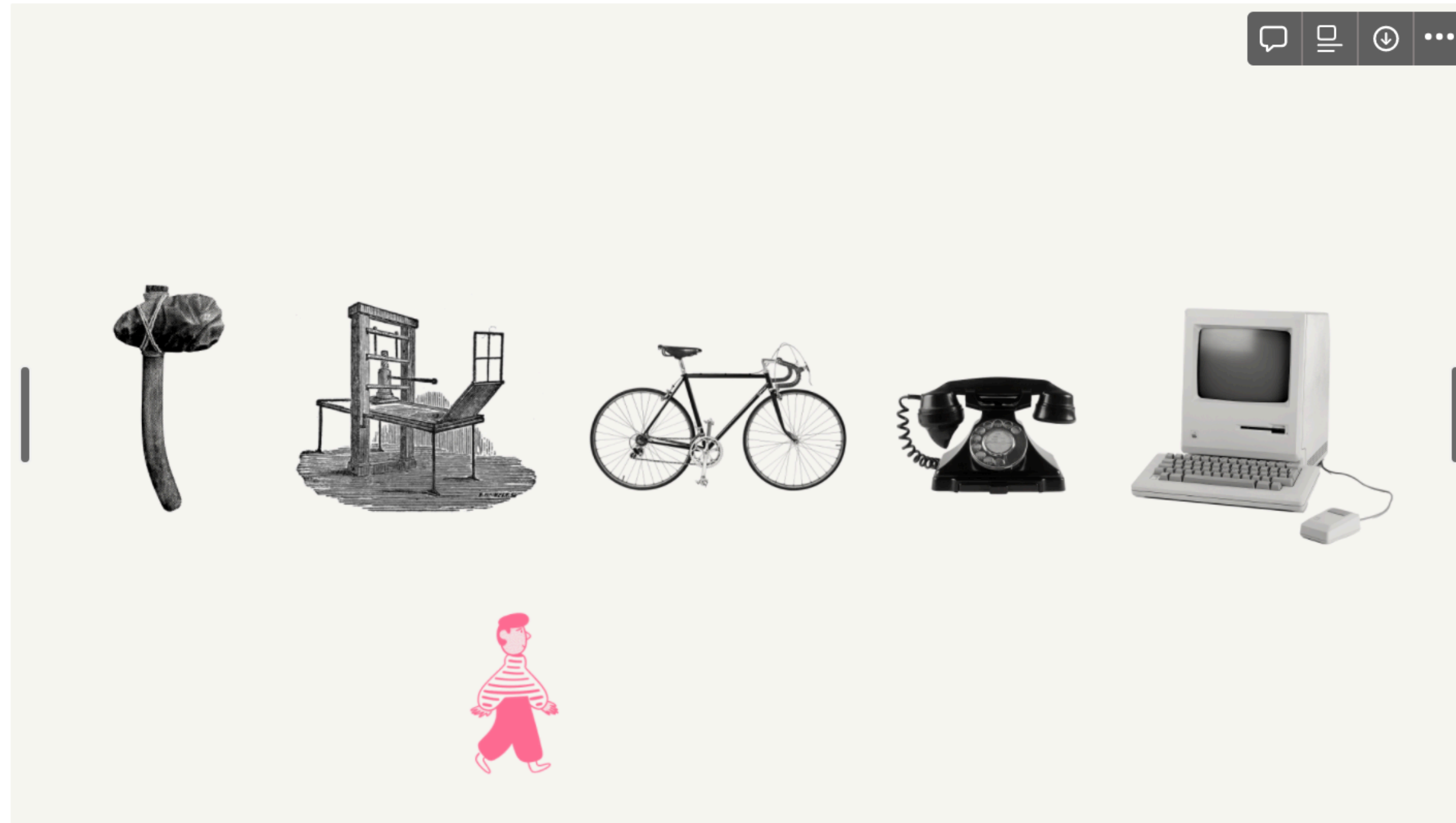
Untitled

+ :: **Notion's mission is to make software toolmaking ubiquitous.** We sometimes phrase our mission as "democratize computing," or "LEGOs for software" — they all refer to the same goal of narrowing the divide between software users and software makers.



Untitled

Notion's mission is to make software toolmaking ubiquitous. We sometimes phrase our mission as "democratize computing," or "LEGOs for software" — they all refer to the same goal of narrowing the divide between software users and software makers.



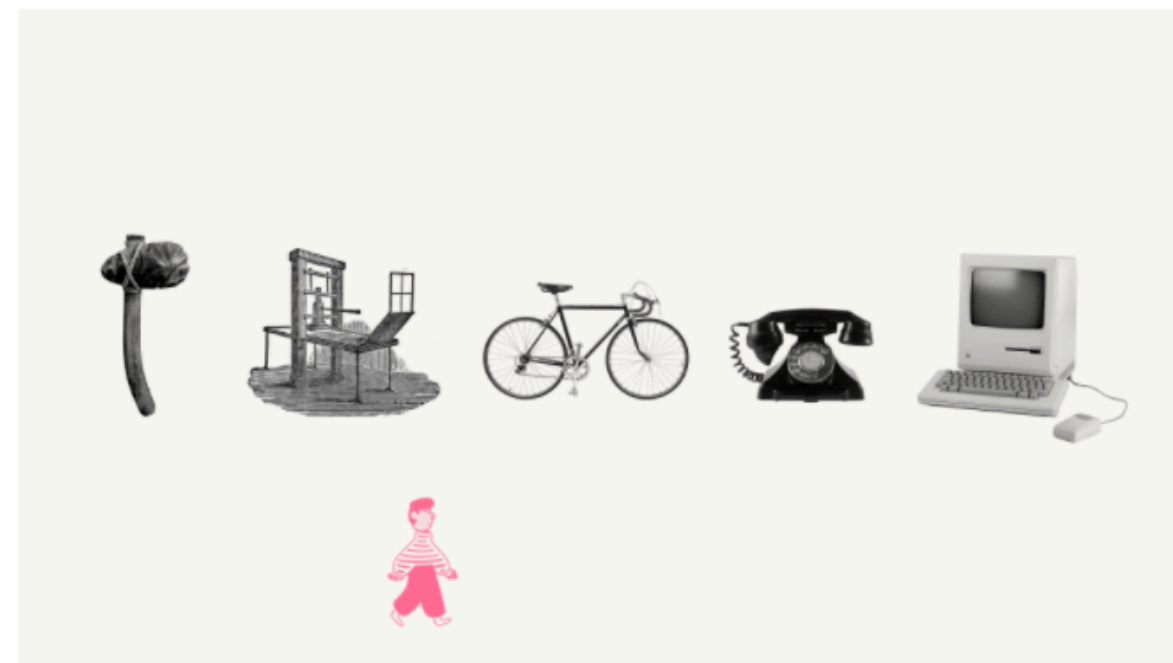
Untitled

Notion's mission is to make software toolmaking ubiquitous. We sometimes phrase our mission as "democratize computing," or "LEGOs for software" — they all refer to the same goal of narrowing the divide between software users and software makers

1	Hammer
2	Printing Press
3	Bicycles
4	Telephone
5	Macintosh

Our Mission

Notion's mission is to make software toolmaking ubiquitous. We sometimes phrase our mission as "democratize computing," or "LEGOs for software" — they all refer to the same goal of narrowing the divide between software users and software makers.



1	Hammer
2	Printing Press
3	Bicycles
4	Telephone
5	Macintosh

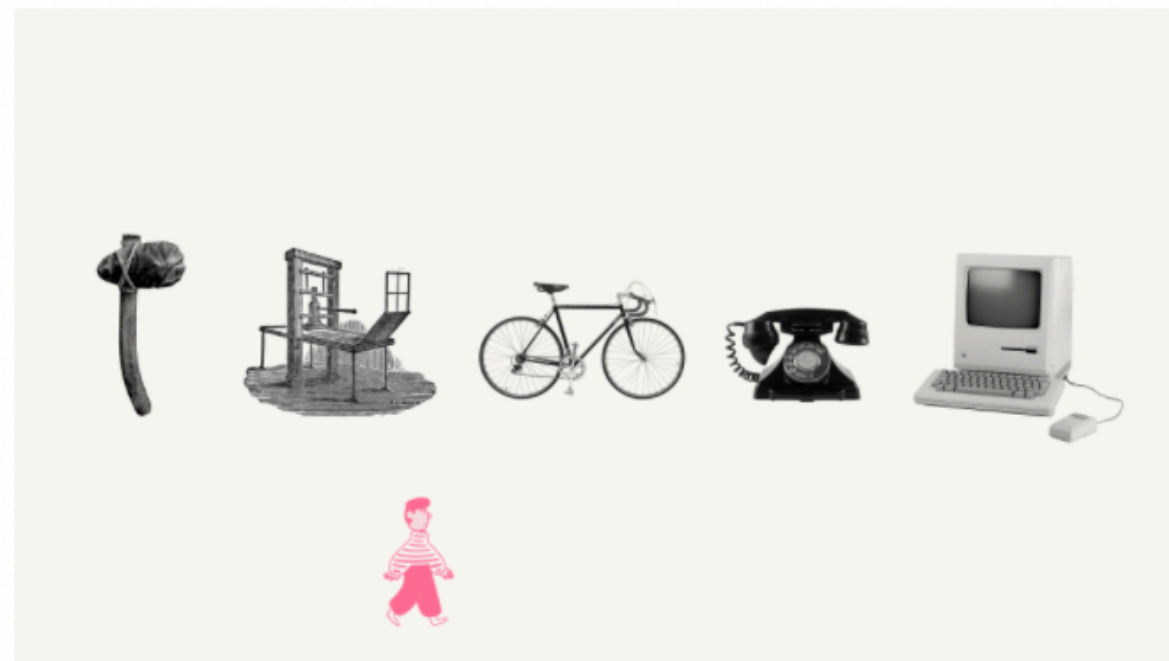




Add cover Add comment

Our Mission

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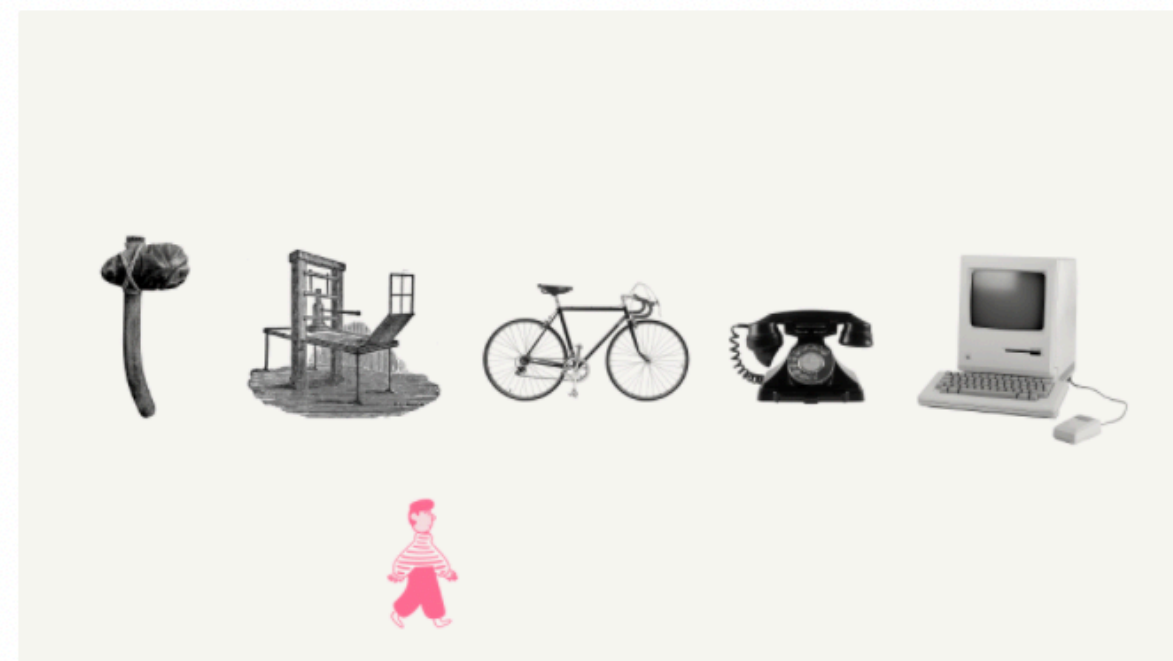
1	Hammer
2	Printing Press
3	Bicycles
4	Telephone
5	Macintosh





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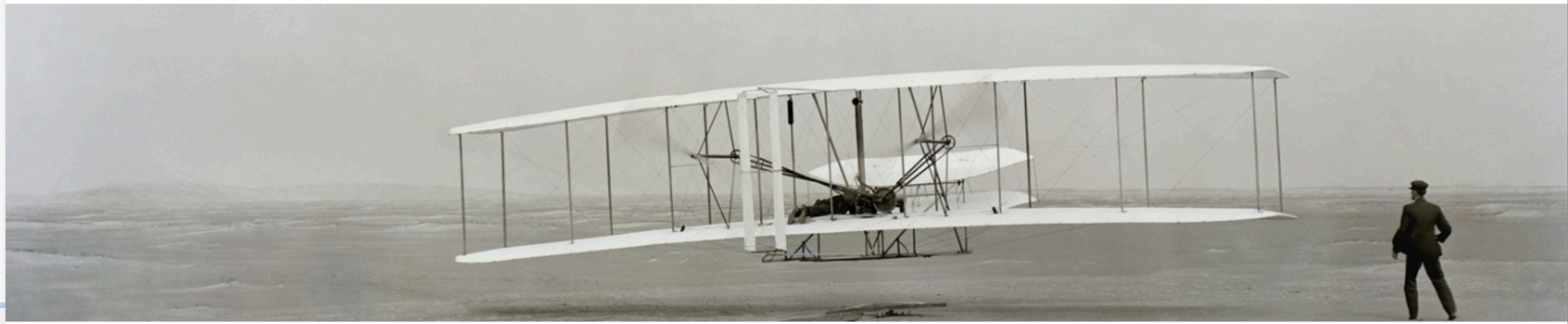
1	Hammer
2	Printing Press
3	Bicycles
4	Telephone
5	Macintosh



Docs

Table Filter Sort New

- Our Mission
- Font family standardization
- Partnership Strategy
- Quarterly offsite prep
- Weekly standup
- + New



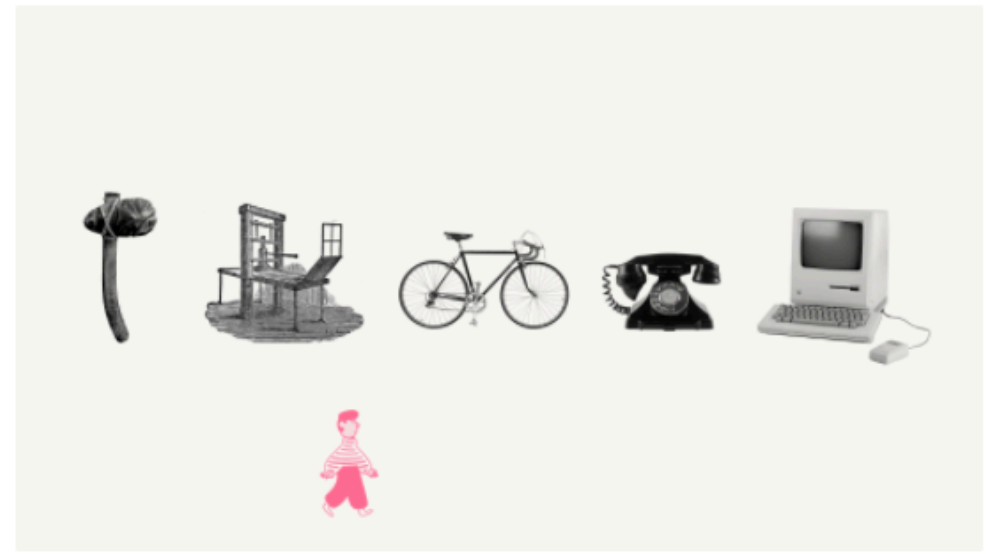
Our Mission

Status: New

Type: Team Charter

2 more properties

Notion's mission is to make software toolmaking ubiquitous. We sometimes phrase our mission as "democratize computing," or "LEGOs for software" — they all refer to the same goal of narrowing the divide between software users and software makers.



1	Hammer
2	Printing Press
3	Bicycles
4	Telephone
5	Macintosh



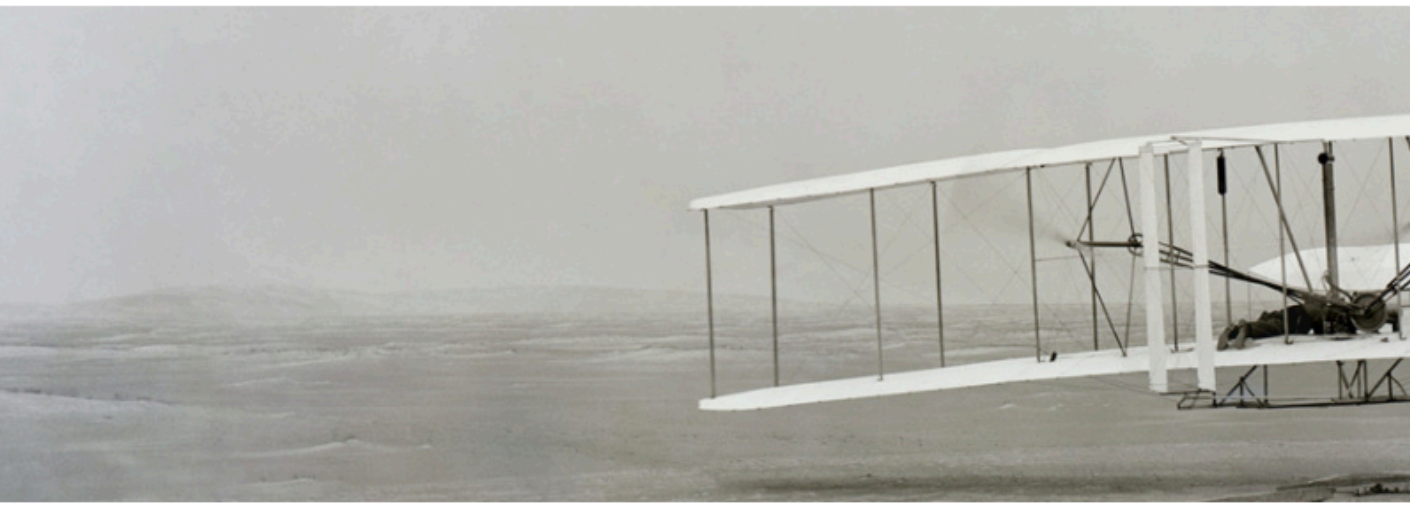
Wikis & docs

Acme Labs / Docs

Docs

Table Filter Sort New

- Our Mission
- Font family standardization
- Partnership Strategy
- Quarterly offsite prep
- Weekly standup
- + New



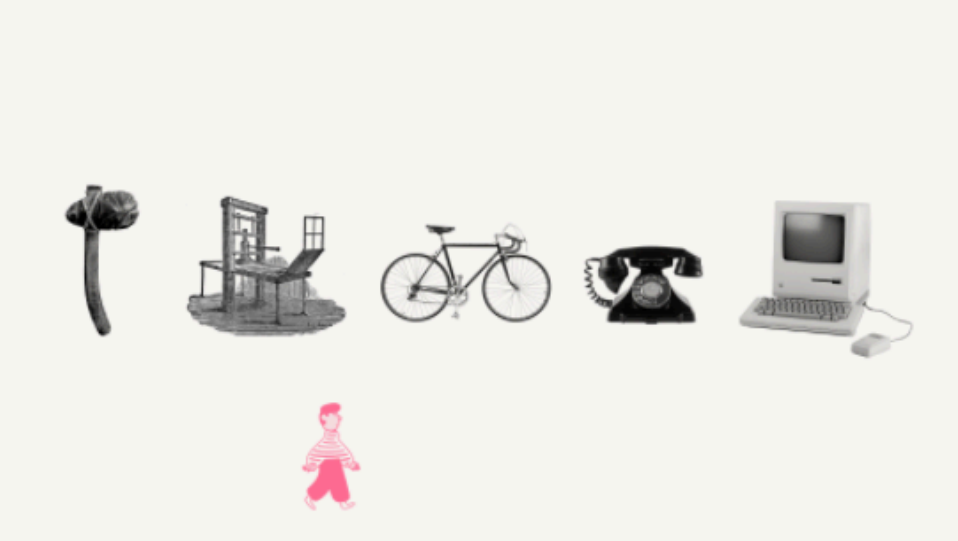
Our Mission

Status New

Type Team Charter

2 more properties

Notion's mission is to make software toolmaking phrase our mission as "democratize computing," all refer to the same goal of narrowing the divide software makers.



1
2
3
4
5

Projects & tasks

The screenshot displays a web application interface for task management. At the top, the browser address bar shows "Acme Labs / Tasks". The main heading is "Tasks" with a red backpack icon. Below the heading, there are navigation options: "Board" (selected), "Filter", "Sort", a search icon, and a "New" button. The board is organized into columns: "Next Up" (1 task) and "In Progress" (2 tasks). The "Next Up" column contains a task titled "UI refresh for login screen" assigned to "Won Chung" with a "Low" priority. The "In Progress" column contains two tasks: "Fix mobile web l" assigned to "Jen Jackson" with a "High" priority, and "Add query param templates" assigned to "Ben Lang" with a "Medium" priority. To the right of the board, a task details panel is visible for the "UI refresh for login screen" task. It includes an "Assign" field with "Won Chung", a "Status" field with "Next Up", a "Priority" field with "Low", a "Date Created" field with "June 30, 2022 1:27 AM", and a "Due Date" field with "March 28, 2022". There are also options to "Add a property" and "Add a comment...". Below the task details, a text description reads: "Revamp the UI for the login screens on mobile and language picker from the default screen, and get for email logins in favour of temporary password". At the bottom, a preview of a "Sign up for Notion" form is shown, featuring a search bar, navigation menu, and a text input field for "Your work email" with the placeholder "name@company.com".

In one workspace

The image shows a Notion workspace interface. On the left is a sidebar with the following sections:

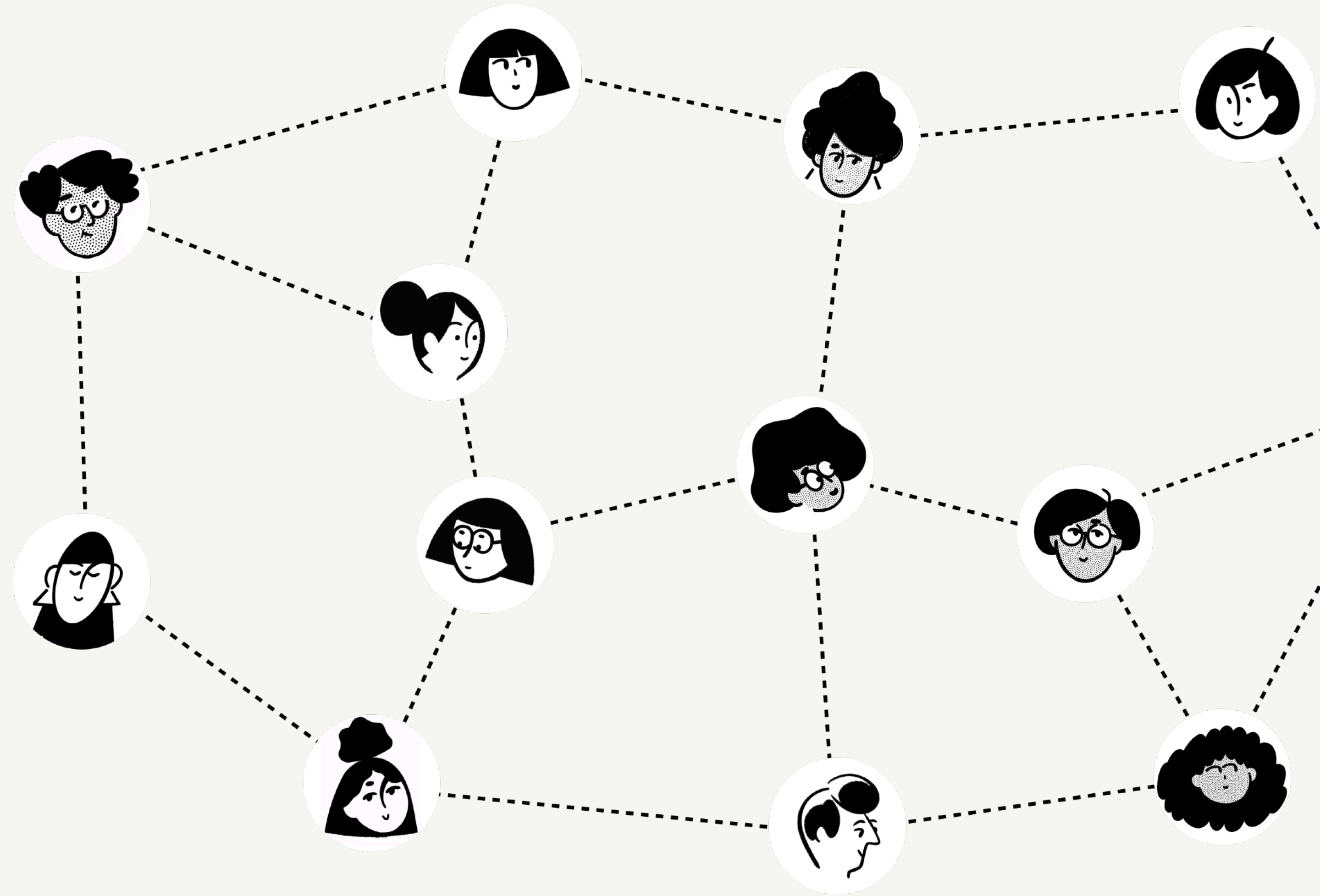
- Startup HQ (ryo@makenotion.com)
- Search
- Updates
- All teamspaces
- Settings & members
- Teamspaces
 - Acme Labs
 - Team Home
 - Tasks** (highlighted)
 - Projects
 - Docs
 - Meeting Notes
 - People
- Private
 - Add a page
 - Templates
 - Import
 - Trash
- New page

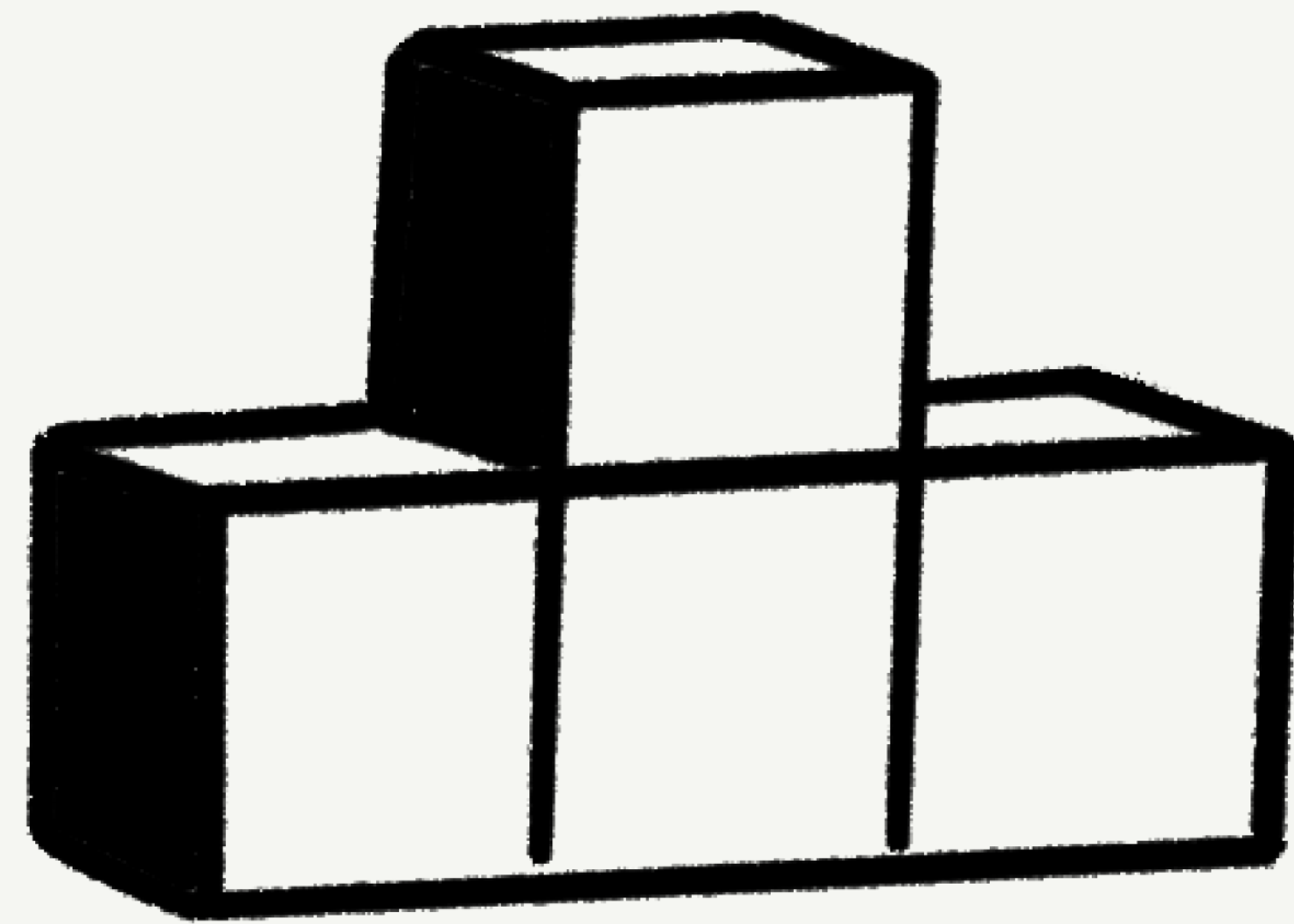
The main content area is titled "Acme Labs / Tasks" and shows a task board with two columns:

- Next Up 1**
 - UI refresh for login screen (Assigned to Won Chung, Low priority)
- In Progress 2**
 - Fix mobile web login (Assigned to Jen Jackson, High priority)
 - Add query parameters for new templates (Assigned to Ben Lang, Medium priority)

Each task card includes a "+ New" button at the bottom.

**In one
workspace**









Ada Lovelace



Augusta Ada King, Countess of Lovelace (December 1815 – 27 November 1852) was an English mathematician and writer, chiefly known for her work on [Charles Babbage's](#) proposed mechanical general-purpose [computer](#), the [Analytical Engine](#).

She was the first to recognise that the machine had applications beyond pure calculation, and to have published the first [algorithm](#) intended to be carried out by such a machine. As a result, she is often regarded as the first [computer programmer](#).

Luigi Federico [Menabrea](#), "[Notions sur la machine analytique de Charles Babbage](#)" (1842; "[Elements of Charles Babbage's Analytical Machine](#)"

Ada Lovelace

Ada Lovelace



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Luigi Federico Menabrea, "Notions sur la machine analytique de Charles Babbage" (1842; "Elements of Charles Babbage's Analytical Machine")



Hokusai.jpg



Van Gogh.jpg



Ada Lovelace.jpg



Andrew Search Updates Settings & members

FAVORITES

- Notion furniture
- Charts in Notion
- WFH 20-21 Budget
- Approachable Architect...
- Research
- Draft

SHARED


- Kalbi Bae 2022 Trip (tin...

PRIVATE

- Design Matters Notion ...
- Andrew Hyunsoo Lee
- Writing
- Docs
- Collections
- Projects
- Life
- Archive

+ New page

Ada Lovelace



Augusta Ada King, Countess of Lovelace (December 1815 – 27 November 1852) was an English mathematician and writer, chiefly known for her work on Charles Babbage's proposed mechanical general-purpose computer, the Analytical Engine.

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```
Luigi Menabrea, "Notions sur la machine analytique de Charles Babbage" (1842; "Elements of Charles Babbage's Analytical Machine"
```

Early life

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- Lovelace became interested in Babbage's machines as early as 1833 when she was introduced to Babbage by their mutual friend, author Mary Somerville, and,

Share Messages History Star More

?

Product

Process

Project





Materials

Cost

Performance

Assembly

Simplicity





Materials

Cost

Performance

Assembly

Simplicity



Environment

Character

Housing

Energy & Resources

Infrastructure

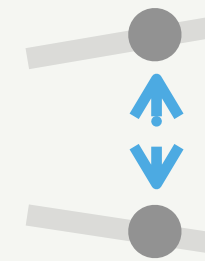
Transportation

Healthcare

Social Conditions

Political Structure

Context
Problems



Straightforward

Complex



Form
Solutions

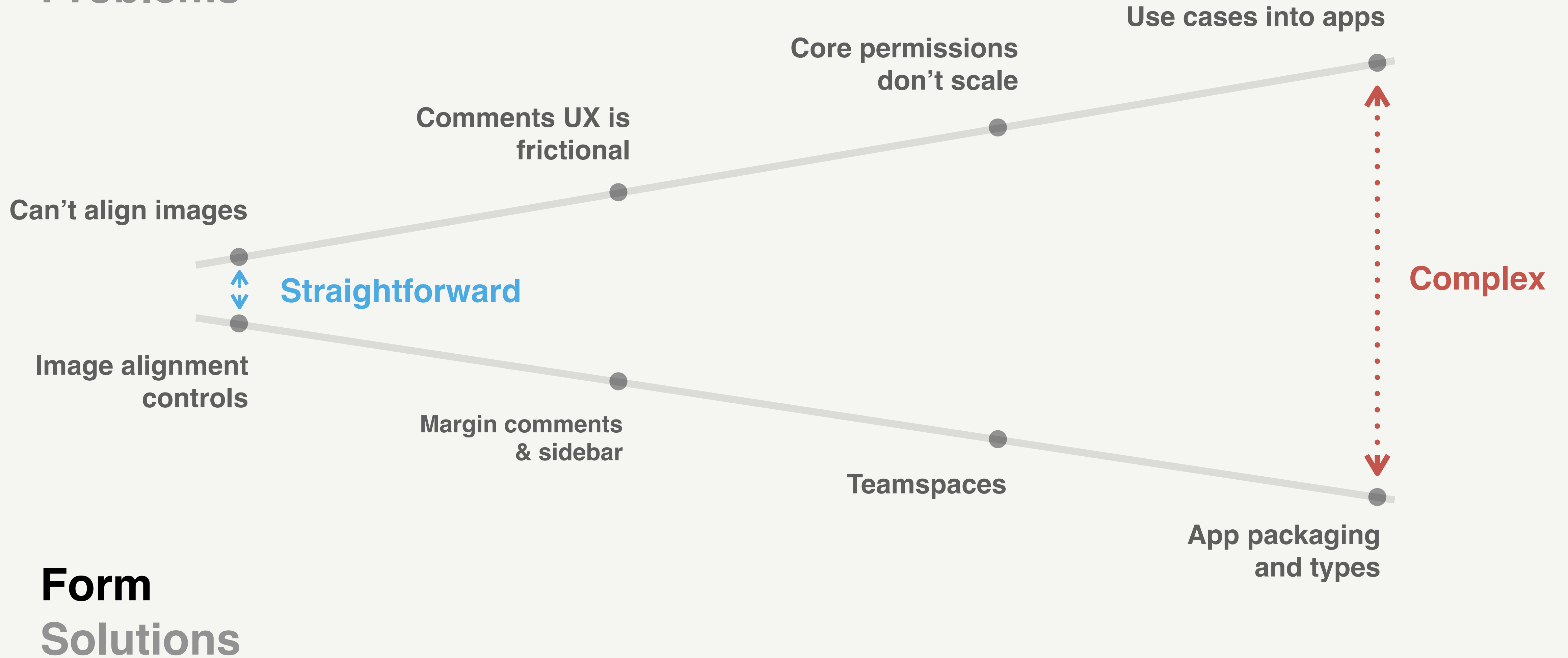
“Every design problem begins with an effort to achieve fitness between two entities — the form in question and its context.”

“The form is the solution to the problem, the context defines the problem.

When we speak of design, the real object of discussion is not the form alone, but the ensemble comprising the form and its context.”

Christopher Alexander
Notes on the Synthesis of the Form

Context Problems



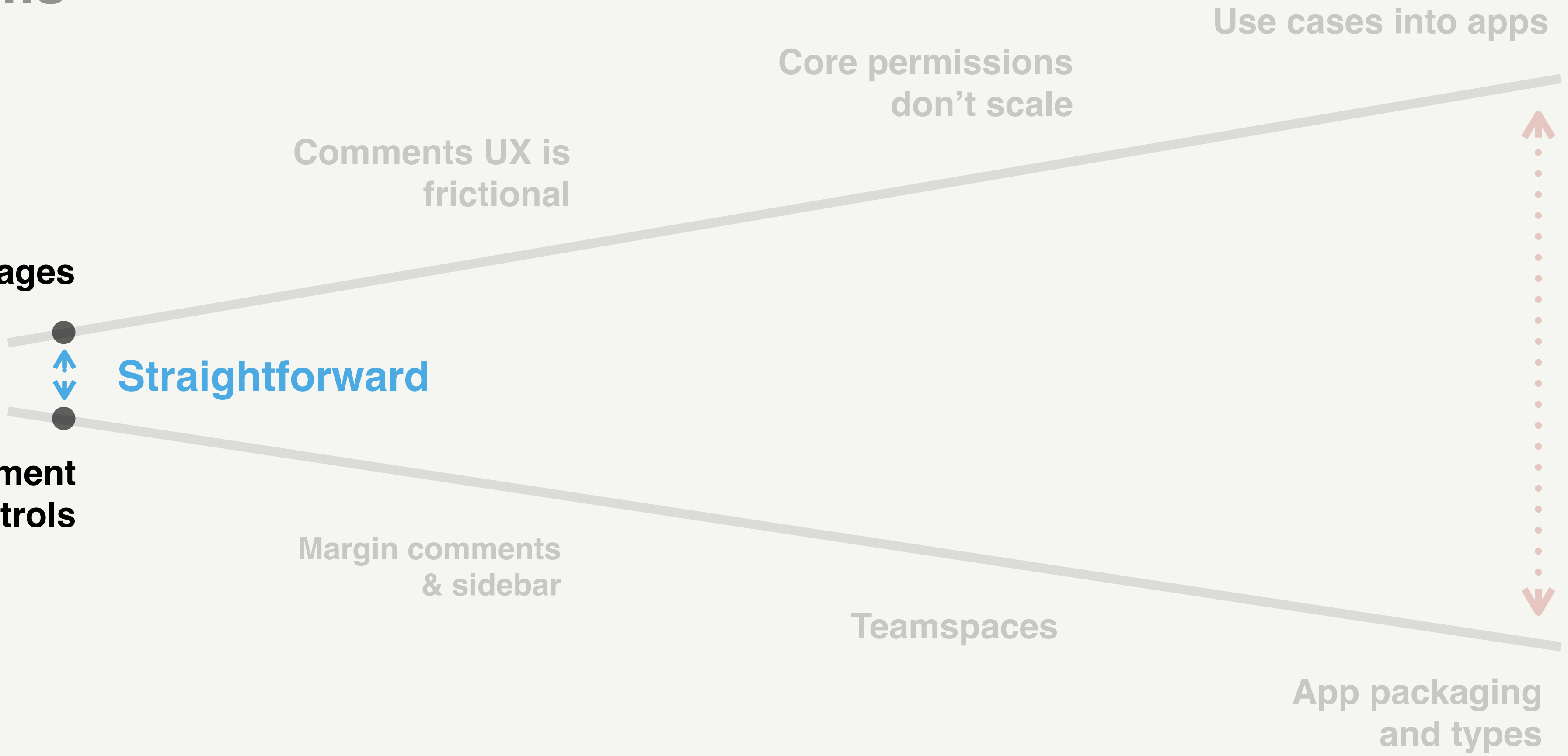
Form Solutions

Context Problems

Can't align images

Image alignment controls

Form Solutions



Straightforward

Complex

Comments UX is frictional

Core permissions don't scale

Use cases into apps

Margin comments & sidebar

Teamspaces

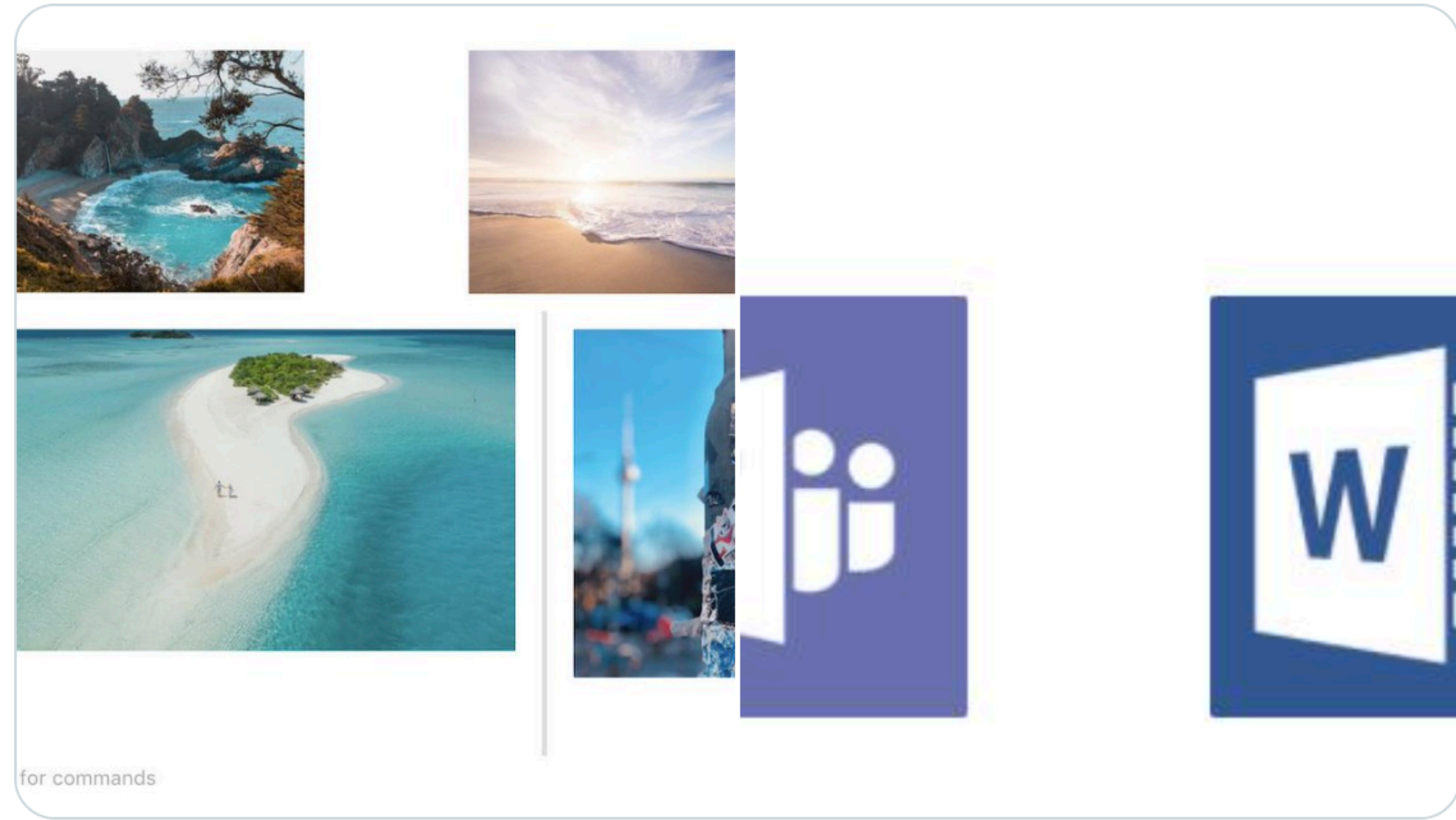
App packaging and types



Kevin Cannon
@multikey



@NotionHQ Feature request. I'd really love to be able to lay out images better. Doing this like is either really painful or else just not possible to align things properly.



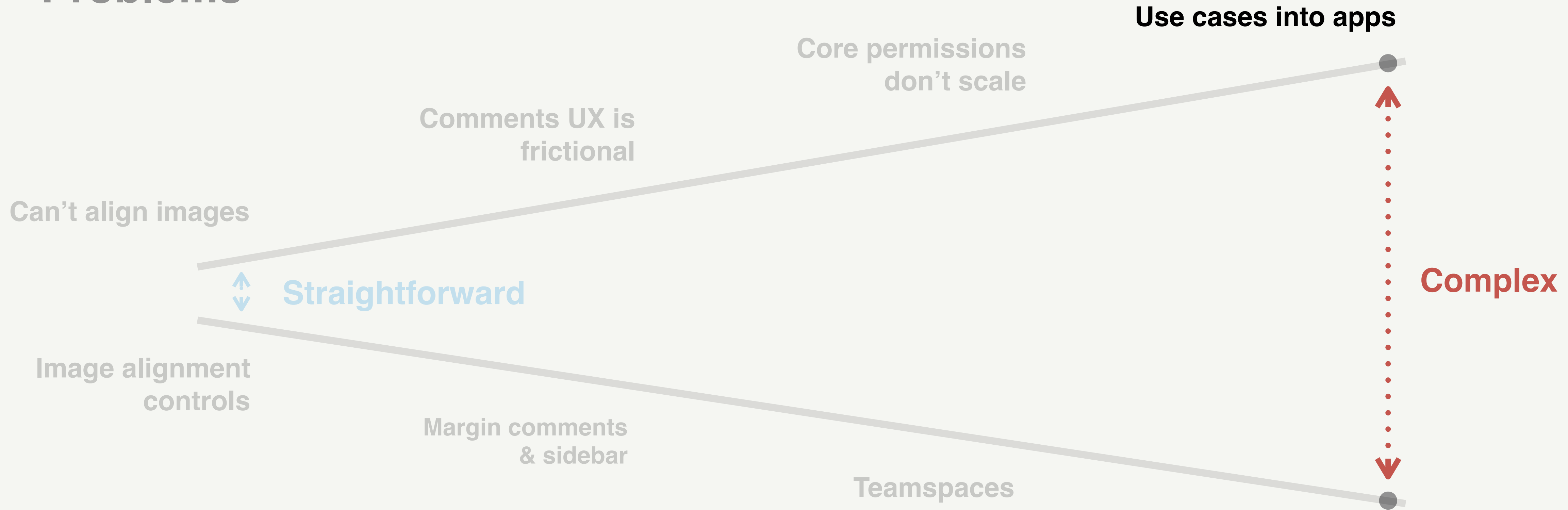
Ada Lovelace



Augusta
Lovelace
1815
English
chief
Charles
mechanic
computer

She was
the first
beyond
public
intention

Context Problems



Can't align images



Straightforward

Image alignment controls

Margin comments & sidebar

Teamspaces

Core permissions don't scale

Comments UX is frictional

Use cases into apps



Complex

App packaging and types

Form Solutions

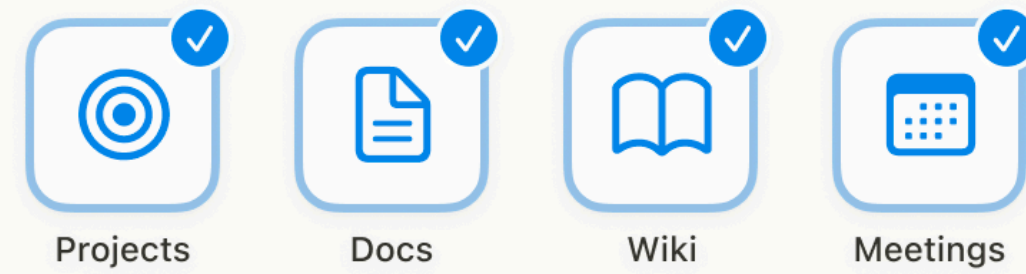
Acme Labs

- Projects
- Docs
- Wikis
- Meetings
- New

- Join or create team
- Invite people
- App gallery
- Trash

Get your team started on Notion

Start with templates everyone in Acme Labs can use together.



Continue with 4 templates

Explore more templates
I'll add templates later

This quarter

iOS app redesign

On track May 12

Office revamp

On track Jul 30

Q2 2022

Growth planning

Office revamp

Projects. Organize tasks into projects.
Assign ownership. Track progress.

Conceptual model

IA & navigation

Tactical features

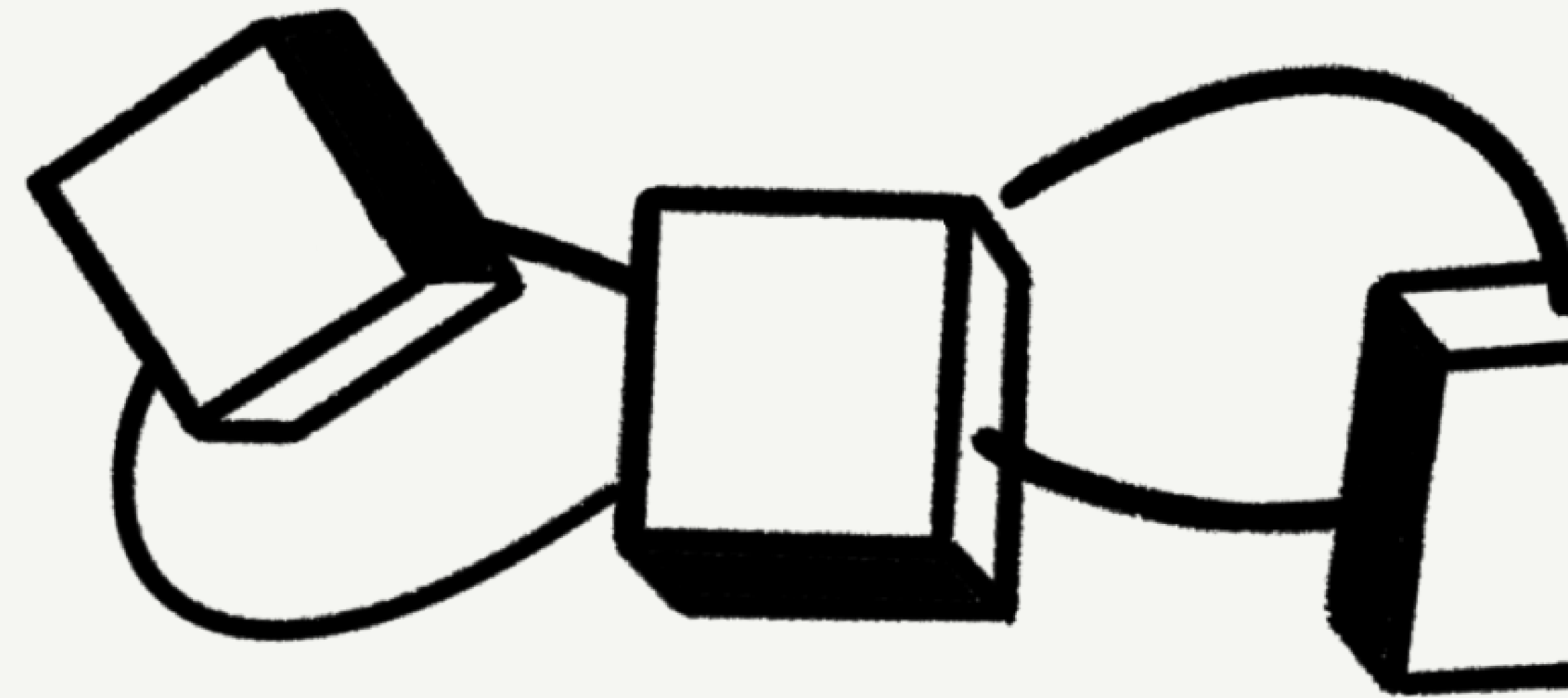
Components & atoms

Conceptual model

IA & navigation

Tactical features

Components & atoms



Conceptual model

IA & navigation

Tactical features






Components & atoms









← All teamspaces

🔍 Search teamspaces...

Your teamspaces

-  Workspaces
-  General
-  Product & Eng
-  Docs + Wiki
-  Product Design

More teamspaces

-  **GTM**
347 members
-  **Platform**
296 members
-  **People**
261 members
-  **Finance**
240 members
-  **Information Security**
238 members
-  **Legal**
218 members



Origins of

Conceptual model

IA & navigation

Tactical features

Components & atoms



Conceptual model

IA & navigation

Tactical features

Components & atoms



Connect with GitHub

Sign in with GitHub to sync pull requests from selected repositories.

Connect

I'll do this later

Edit Task settings

Add to Favorites

Copy link



Share

Undo

View edit history

Recover pages

Import or sync from

older conten
sync more co



Update paym

Payment was
your latest inv
payment deta
using Notion.

Insert value



New sprint > T



New sprint > ID



New sprint > S



More

Functions



now



dateAdd



dateSubstrac



dateBetween

**We synthesize
and collaborate closely**

User feedback

User research

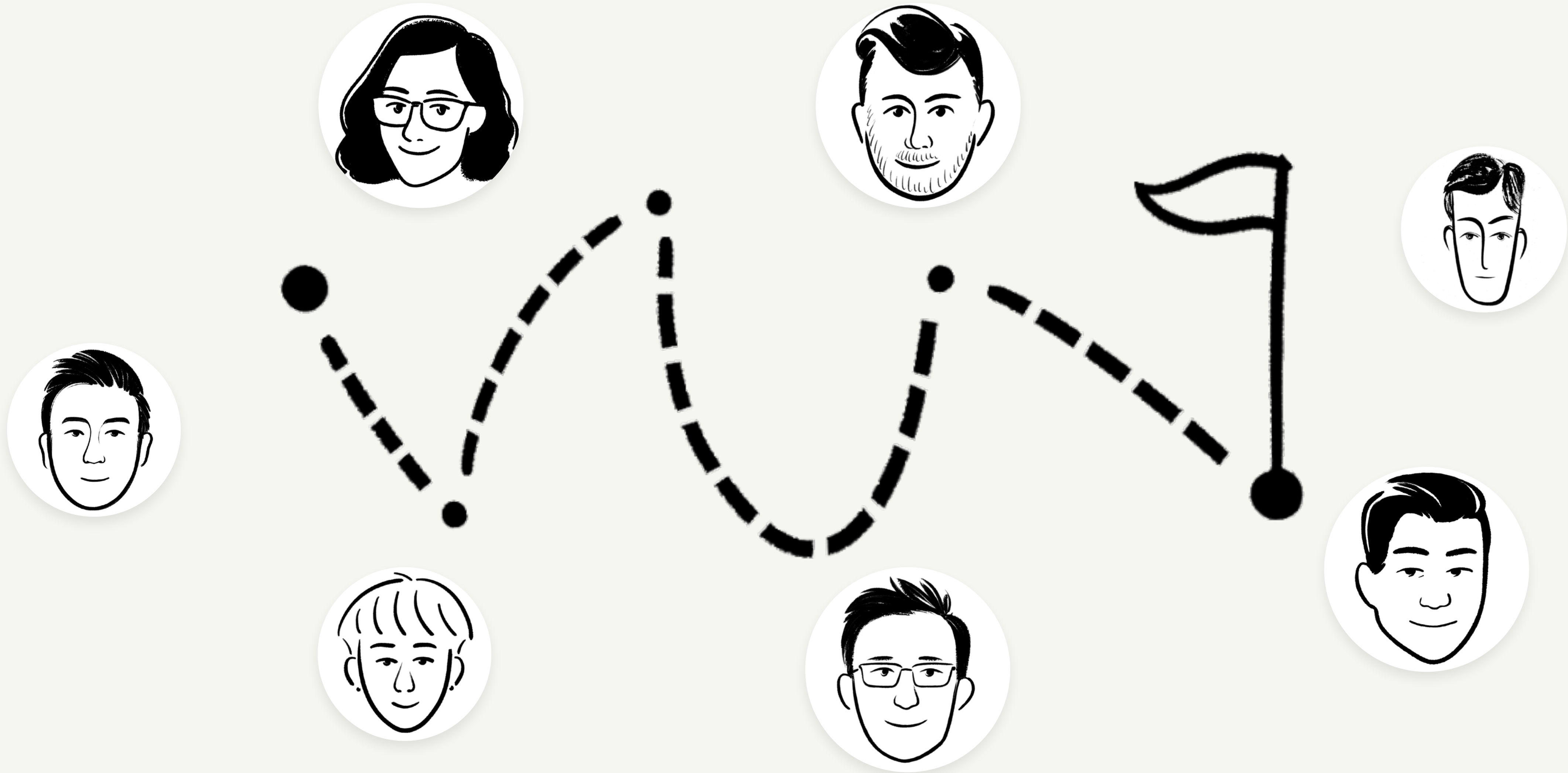
Peer feedback

Quantitative data

Business goals

Engineering plans

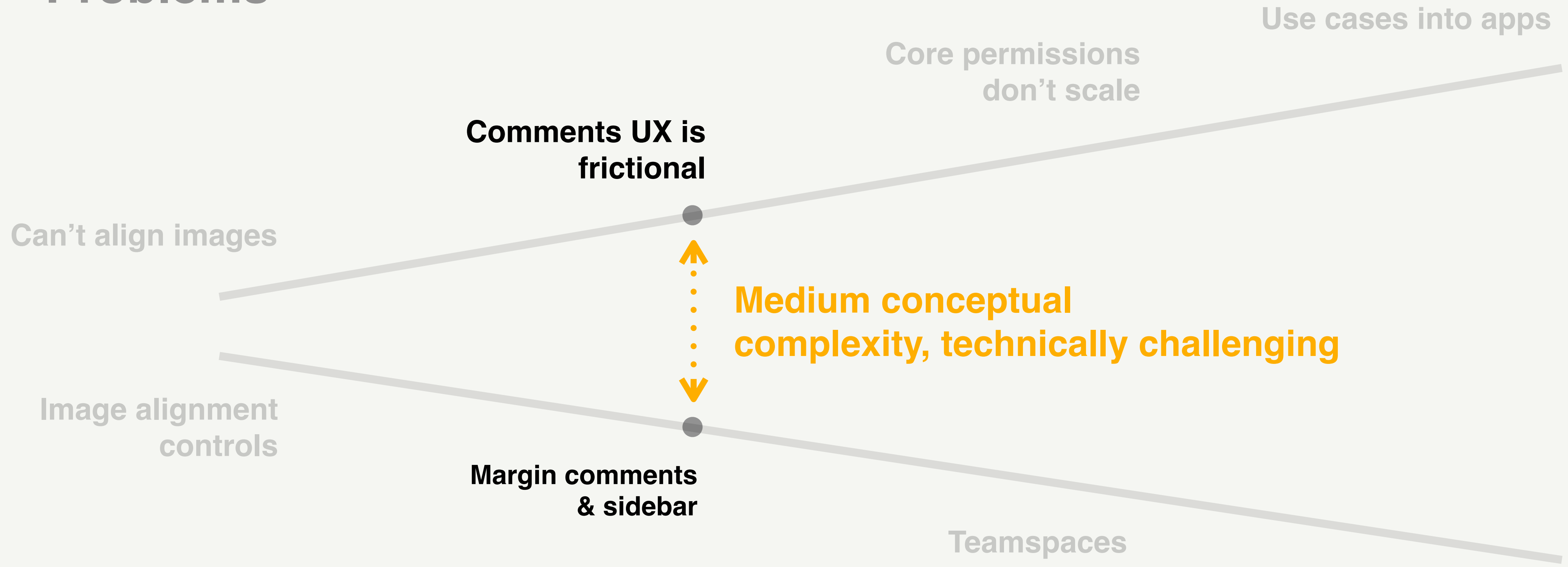
Intuition & principles



Project

Better Comments

Context Problems



Form Solutions



Ada Lovelace



Luigi Federico Menabrea, "Notion
"Elements of Charles Babbage's A

Augusta Ada King, Countess of Lovelace
(December 1815 – 27 November 1852) was an English mathematician and writer, chiefly known for her work on Charles Babbage's proposed mechanical general-purpose computer, the Analytical Engine.

1

+ She was the first to recognise that the machine had applications beyond pure calculation, and to have published the first algorithm intended to be carried out by such a machine. As a result, she is often regarded as the first computer programmer.

Andrew Lee 5 minutes ago

carried out by such a machine

What do you mean?

Add a comment...

Early life

- Lovelace was the daughter of famed poet Lord Byron and Annabella Milbanke Byron, who

1





Ada Lovelace



Luigi Federico Menabrea, "Notion
"Elements of Charles Babbage's A

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Textual topbar

Icon affordance

Comment pop-up



Ada Lovelace



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Luigi Federico Menabrea, "Notions sur la machine analytique de Charles Babbage" (1842; "Elements of Charles Babbage's Analytical Machine")

Early life

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1





**Comments weren't
discoverable**

Ada Lovelace



Augusta Ada King, Countess of Lovelace (December 1815 – 27 November 1852) was an English mathematician and writer, chiefly known for her work on Charles Babbage's proposed mechanical general-purpose computer, the Analytical Engine.

2

- + ⋮ She was the first to recognise that the machine had applications beyond pure calculation, and to have published the first algorithm intended to be carried out by such a machine. As a result, she is often regarded as the first computer programmer.

2

Luigi Federico Menabrea, "Notions sur la machine analytique de Charles Babbage" (1842; "Elements of Charles Babbage's Analytical Machine")

Early life

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2

• Lovelace became interested in Babbage's machines as early as 1833 when she was

Lovelace

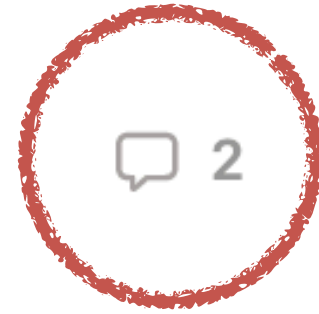


Augusta Ada King, Countess of Lovelace
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“Looks good 👍”

- + ⋮ She was the first to recognise that the machine had applications beyond pure calculation, and to have published the first algorithm intended to be carried out by such a machine. As a result, she is often regarded as the first computer programmer.



“This is important. Can you follow up asap?”

Merico Menabrea, “Notions sur la machine analytique de Charles Babbage” (1842; Notes of Charles Babbage’s Analytical Machine”

Life

She was the daughter of famed poet Lord Byron and Annabella Milbanke Byron, who separated two months after her birth. Her father then left Britain forever, and his daughter never knew him personally.



“This is a typo”

She became interested in Babbage's machines as early as 1833 when she was



**Transitioning between
threads felt fractured**

Ada Lovelace



Luigi Federico Menabrea, "Notion
"Elements of Charles Babbage's Analytical Machine"

+ :: **Augusta Ada King, Countess of Lovelace** (December 1815 – 27 November 1852) was an English mathematician and writer, chiefly known for her work on Charles Babbage's proposed mechanical general-purpose computer, the Analytical Engine.

She was the first to recognise that the machine 2

Andrew Lee 10 hours ago

proposed mechanical general-purpose computer

hello

Andrew Lee 25 minutes ago

hello

Add a comment...

Early life

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- Lovelace became interested in Babbage's machines as early as 1833 when she was introduced to Babbage by their mutual friend, author Mary Somerville, and, most notably, in 1843 came to translate and annotate an article written by the Italian mathematician and



Ada Lovelace



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Ada Lovelace



Luigi Federico Menzies
"Elements of Charles Babbage's Analytical Engine"

Augusta Ada King, Countess of Lovelace

2

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Andrew Lee 14 hours ago
carried out by such a machine

What do you mean?

42;

Andrew Lee 25 minutes ago
yes

Add a comment...

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2





**No affordance for new
comments**



Consumer

First-time reader

Add comments as they go

Mentions and participating



Author

Doc owner

Triages and replies

Subscribed to all new activity

- ▶ Multi-column layout
- ▶ Full width layout
- ▶ Wide images
- ▼ Bleeding database views
 - ▶ Option A: Overflow collapsed container state. Clicking on the container expands the comments over the database.
 - Alternatives
 - ▶ Option B: On hover, lower the opacity of the database and overlay comments on top of the database.
 - ▶ Option C:
- ▶ Small breakpoints
- ▶ Peek view
- ▶ Toggles
- ▶ Margin longer than editor

4. Scroll

Discussions scroll together with the editor — you cannot separately scroll discussions.

Iwan Baan (born February 8, 1975 in Alkmaar) is a Dutch photographer. He has challenged a long-standing tradition of depicting buildings as isolated and static by representing people in architecture and showing the building's environment, trying "to produce more of a story or a feel for a project" and "to communicate how people use the space". He has photographed buildings by many of the world's most prominent architects, including Rem Koolhaas and Toyo Ito. He is "one of the most widely published" photographers in the world. His candid "polysemic shots" have been compared to the work of Diane Arbus.

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Marvin McKinney 09/18/2020
 One of the most bullish things about this cycle compared to the previous one is...

Reply...

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5 comments Sep 16, 2021

2 comments Sep 15, 2021

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The spirit is that not worth spending so much eng effort on a smaller edge case.

Ryo Jul 28, 2021
 cheap and also useful to have one fallback mechanism for edge cases

Reply...

📎 @ ↗

2 comments Jul 28, 2021

3 comments Sep 15, 2021

David Blackman Sep 15, 2021
 this is showing the happy case, is there a motion exploration that shows what happens in the case where lots of comments push other ones far away from



3. Page layout and edge cases

Unlike other doc editors (GDocs, Word, Paper), our editor is much more complex and has a number of layout edge cases.

- ▶ Single column layout
- ▶ Multi-column layout
- ▶ Full width layout
- ▶ Wide images
- ▼ Bleeding database views
 - ▶ Option A: Overflow collapsed container state. Clicking on the container expands the comments over the database.
 - Alternatives
 - ▶ Option B: On hover, lower the opacity of the database and overlay comments on top of the database.
 - ▶ Option C:
- ▶ Small breakpoints
- ▶ Peek view
- ▶ Toggles
- ▶ Margin longer than editor

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September 16, 2021

David Blackman Sep 15, 2021

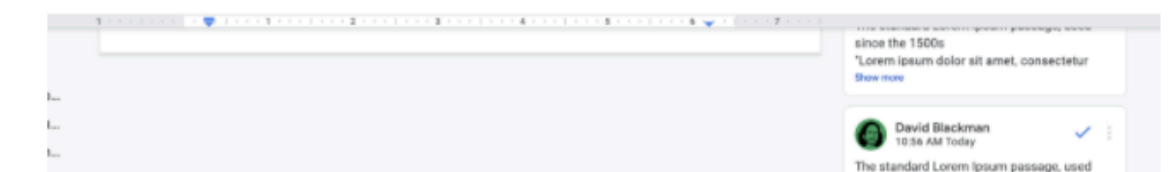
If the token is in the viewport but the discussion is not, clicking on the token should scroll the discussion and align with the token in its select conceptually, how does the comment sidebar "recover" ...

say the first paragraph of a document has like ten comments in it, so they are deeply stacked and the last one is far out of the viewport, user clicks highlighted text #10, so the comment margin scrolls up, now effectively putting comments 1-9 off screen ... now the user scrolls to the bottom of the document, then to the top, what comment is at the top of the sidebar? comment 1 (and if so, how did it "recover" its position) or comment 10 because it was locked there by the click (and if so, do we care that this might feel/look weird by not being able to scroll back up to comment 1?)

or does scrolling the comment sidebar like this essentially create padding on top of the document?

5 more comments

David Blackman Sep 16, 2021



Early life

- Lovelace was the daughter of famed poet Lord Byron and Annabella Milbanke Byron, who legally separated two months after her birth. Her father then left Britain forever, and his daughter never knew him personally.
- Lovelace became interested in Babbage's machines as early as 1833 when she was introduced to Babbage by their mutual friend, author Mary Somerville, and, most notably, in 1843 came to translate and annotate an article written by the Italian mathematician and engineer Luigi Federico Menabrea, "Notions sur la machine analytique de Charles Babbage" (1842; "Elements of Charles Babbage's Analytical Machine").

► School and education

Career

Babbage only built a small part of the Analytical Engine, but Lovelace's efforts have been remembered. The early programming language Ada was named for her, and the second Tuesday in October has become Ada Lovelace Day, on which the contributions of women to science, technology, engineering, and mathematics are honoured.



Andrew Lee 1 day ago

Do we know what year?

Andrew Lee 11 hours ago (edited)

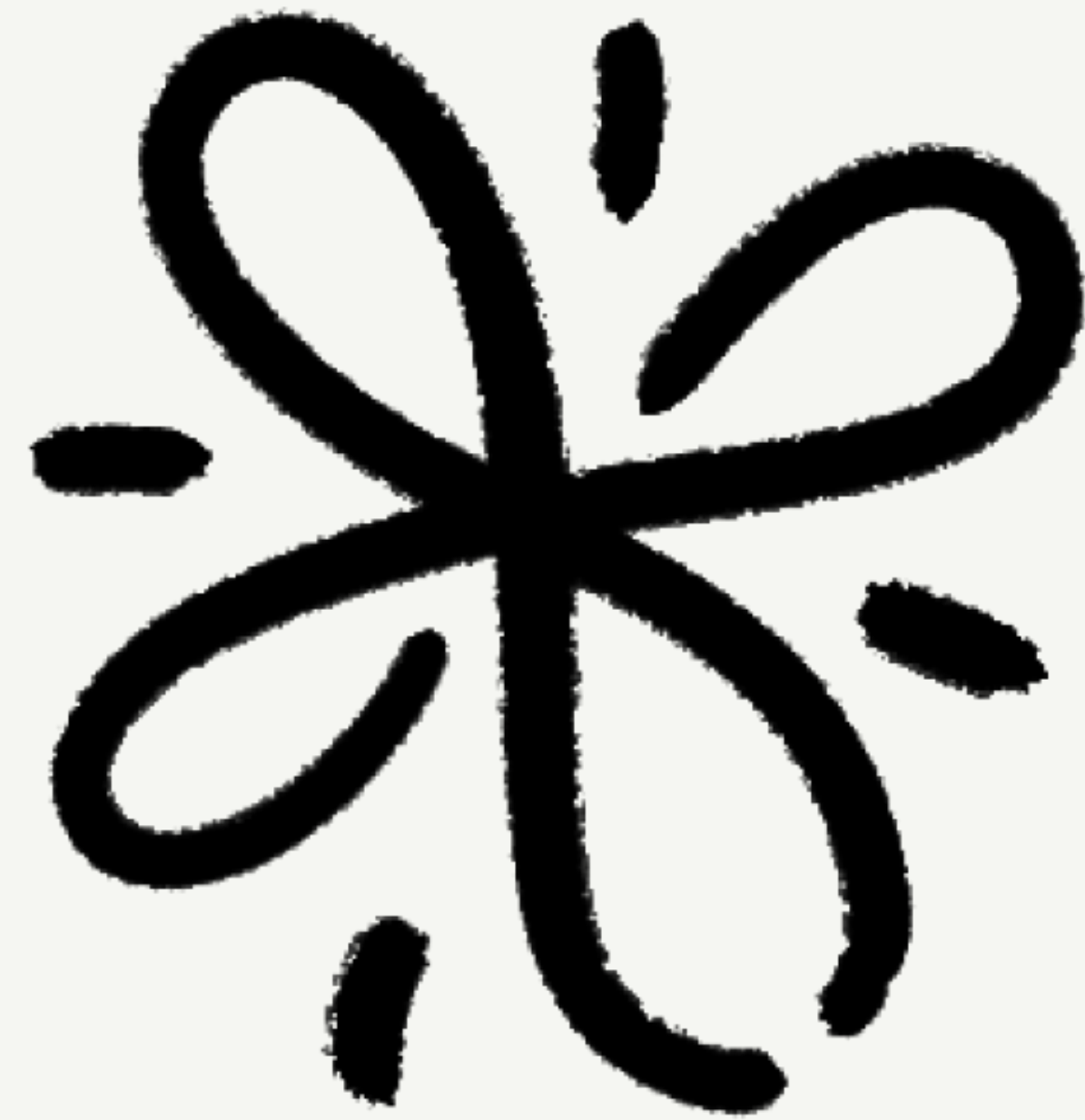
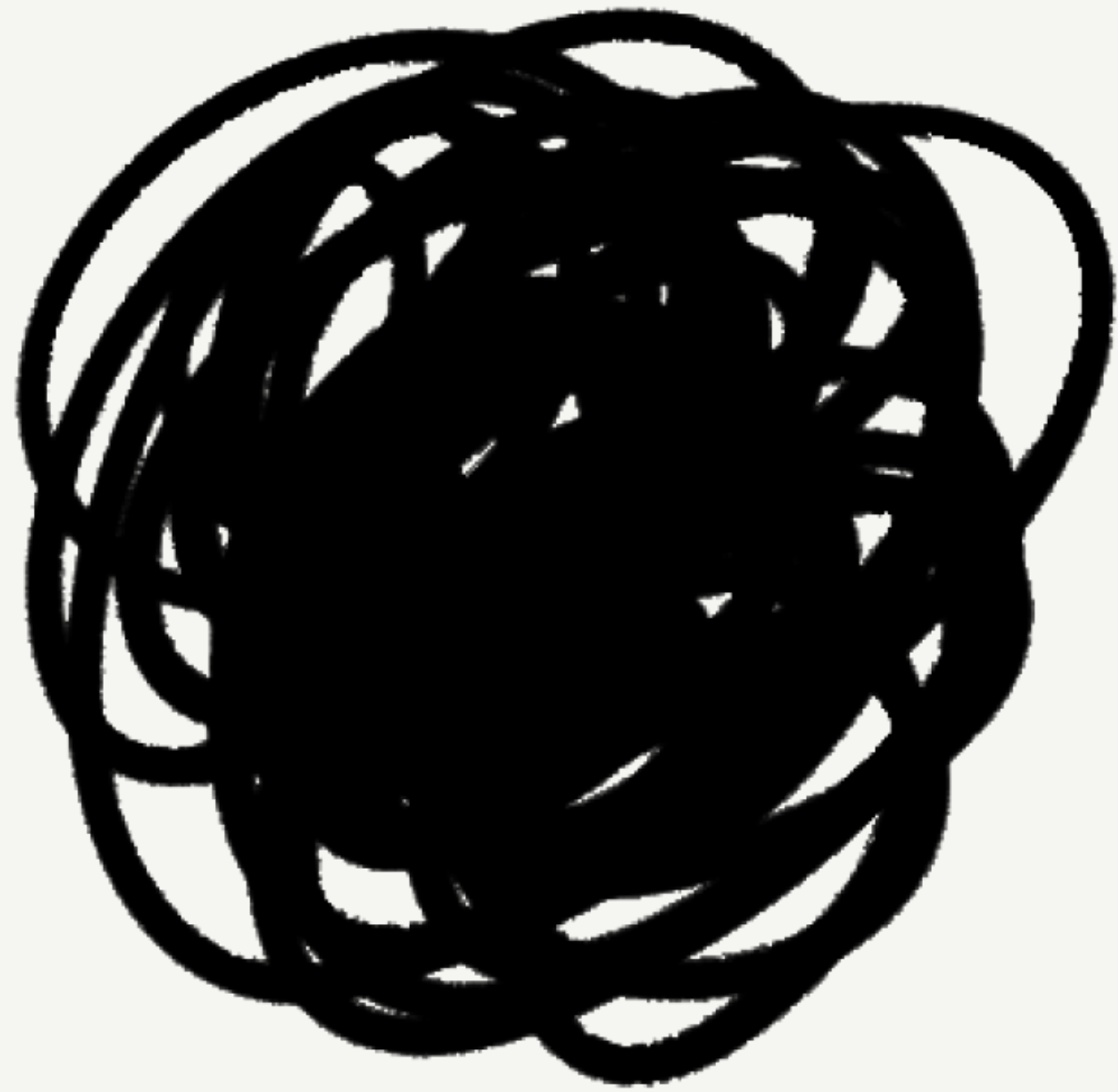
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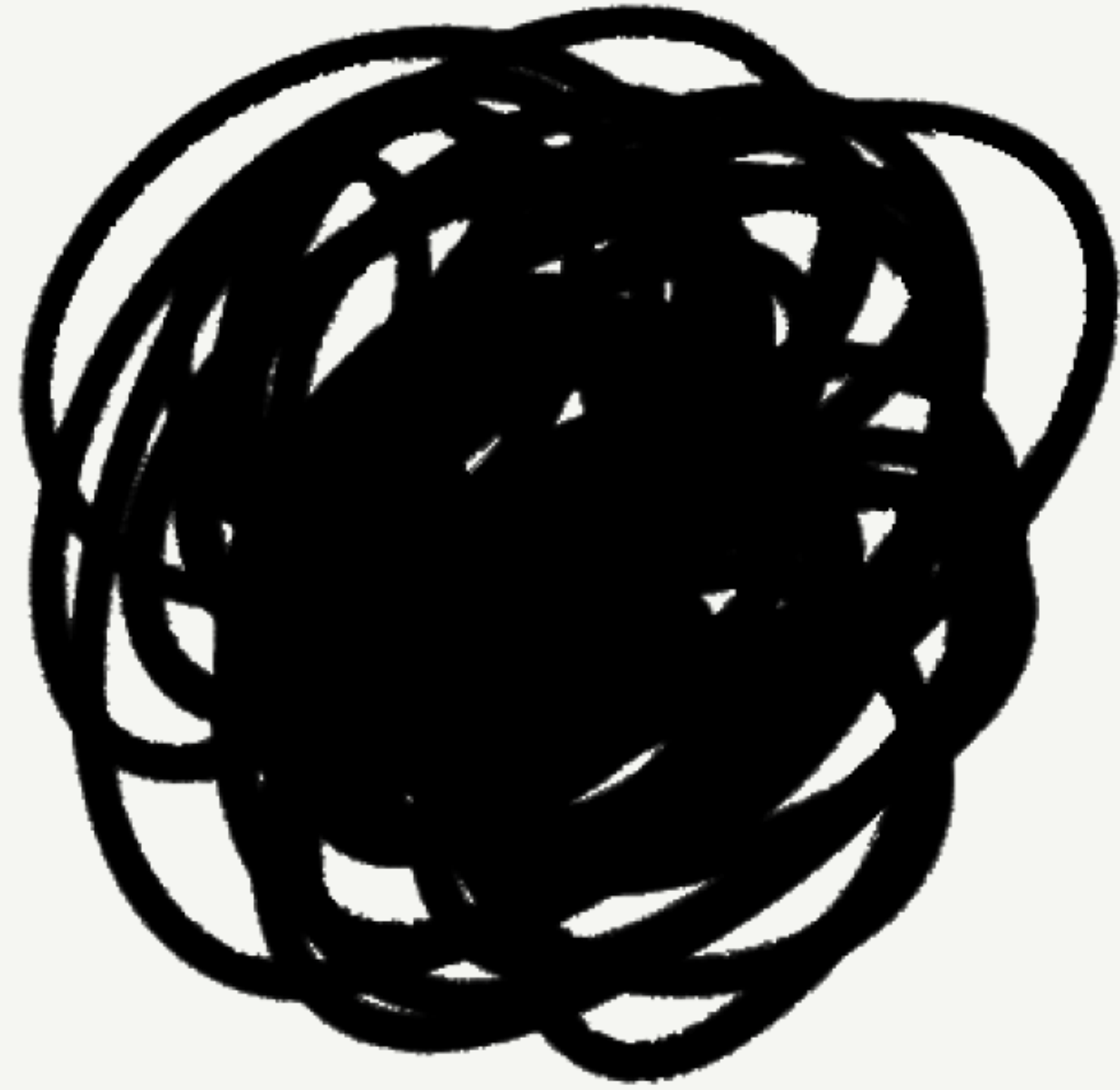
1 comment 11 hours ago

Andrew Lee 1 hour ago

She was the first to recognise that the machine had applications beyond pure calculation, and to have published the first algorithm intended to be carried out by such a machine. As a result, she is often regarded as the first ... [... more](#)









The wilderness

Our designs are not judged by our Figma file, prototypes, or clean code. Our designs are judged by the end shipped experience and how much users derive value out of it. This means being rigorous about:

2

- Aligning with engineers to ensure we build the right scope
- Polishing nitpicky design details
- Copy
- ▶ Example

9

6. Balance intuition with data

We have a wealth of data to learn about the problem space and validate the success of our designs.

2

Quantitative

- Amplitude metrics

Qualitative

- Intercom feedback tags
- Gong calls|
- Shared Slack channels
- ▶ Example

7. Timeless, not trendy

- We are designing for the masses, not for ourselves
- It's ok to consider trends but we should ask ourselves how the trend will age and whether it actually serves the user

Activity



Today

Kristin Watson made 2 edits
Today at 5:09 PM

Courtney Henry joined the page

Courtney Henry changed Priority to **P1**
Today at 5:09 PM

Floyd Miles and 2 others made 5 edits
Today at 5:09 PM

Theresa Webb Today at 5:09 PM

Our designs are not judged by our Figma file, prototypes, or clean code. Our designs are...

not that our users are dumb. they're so busy and don't care people are smart but lazy. the world is noisy.

Theresa Webb Today at 5:09 PM

Our designs are not judged by our Figma file, prototypes, or clean code. Our designs are...

What do you mean by this?

Yesterday

Courtney Henry changed Priority to **P1**
Today at 5:09 PM

Courtney Henry joined the page



5. You are what you ship

The design file is just a map. It should be as detailed as required to ensure we ship something high quality.

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 - Copy
- ▶ Example

6. Balance intuition with data



Open (1) Resolved

6. Balance intuition with data

Resolve



Andrew Lee 09/24/2020



for me it's more about creating up feedback loops (not just quant data), absorbing information from all channels constantly, which reinforces your intuition and helps you make better faster decisions & see those peaks on the map



Add a comment...



Send

▶ Example

7. Timeless, not trendy



Ryo Lu 09/18/2020

Happy new year team, we're kicking off planning this week for the next quarter. Please fill in this brief @Esther @Courtney @Guy

Don't reinvent the wheel if there are existing lorem ipsum dolor if the block is really long...



Floyd Miles 09/18/2020

not that our users are dumb. they're so busy and don't care people are smart but lazy. the world is noisy. whatever...

[Reply to 3 comments](#)

6. Balance intuition with data



Andrew Lee 09/18/2020

for me it's more about creating up feedback loops (not just quant data), absorbing information from all...

[Reply to 1 comment](#)



Robert Fox 09/18/2020

I like these much better than the previous ones. Main feedback is: we should care more about the qualities of what we make & ship, but should be accommodating to different working styles, especially as the team grows. Have some thoughts and will spend time to write them down.

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< All comments



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5 comments



Floyd Miles 09/18/2020

not that our users are dumb. they're so busy and don't care people are smart but lazy. the world is noisy.



Marvin McKinney 09/18/2020

Let's start using icons! I'm not a huge fan of the text buttons we have today. There's lots of common icons for the use cases we have today



Marvin McKinney 09/18/2020

+1. Good time to experiment with icons. good for internationalization too



Marvin McKinney 09/18/2020

isn't this the opposite of currently accepted UI/UX wisdom? text is always more accessible?



Marvin McKinney 09/18/2020

Clear icons/symbols (that are recognized more or less universally) transcend



Add comment...



Comment

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Follow this page


Connect Slack channel

Comments ▾

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One of the most bullish things about this cycle compared to the previous one is

Reply

prototyping our way out of this

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23 more comments

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Updates

Comments

All updates

Today



Marvin McKinney 09/18/2020

long-standing tradition of depicting buildings

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23 more comments



Eleanor Pena 09/18/2020

One of the most bullish things about this cycle compared to the previous one is that



Kristin Watson 09/18/2020

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Reply...



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Open Resolved [sort icon] Time

Today

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Share



Comments

Open

Today



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Ada Lovelace



+ ⓘ **Augusta Ada King, Countess of Lovelace** 🗨️ 2
(December 1815 – 27 November 1852) was an English mathematician and writer, chiefly known for her work on Charles Babbage's proposed mechanical general-purpose computer, the Analytical Engine.

She was the first to recognise that the machine 🗨️ 2 had applications beyond pure calculation, and to have published the first algorithm intended to be carried out by such a machine. As a result, she is often regarded as the first computer programmer.

Luigi Federico Menabrea, "Notions sur la machine analytique de Charles Babbage" (1842; "Elements of Charles Babbage's Analytical Machine")

Early life

- Lovelace was the daughter of famed poet Lord Byron and Annabella Milbanke Byron, who legally separated two months after her birth. Her father then left Britain forever, and his daughter never knew him personally. 🗨️ 2
- Lovelace became interested in Babbage's machines as early as 1833 when she was introduced to Babbage by their mutual friend, author Mary Somerville, and, most notably, in

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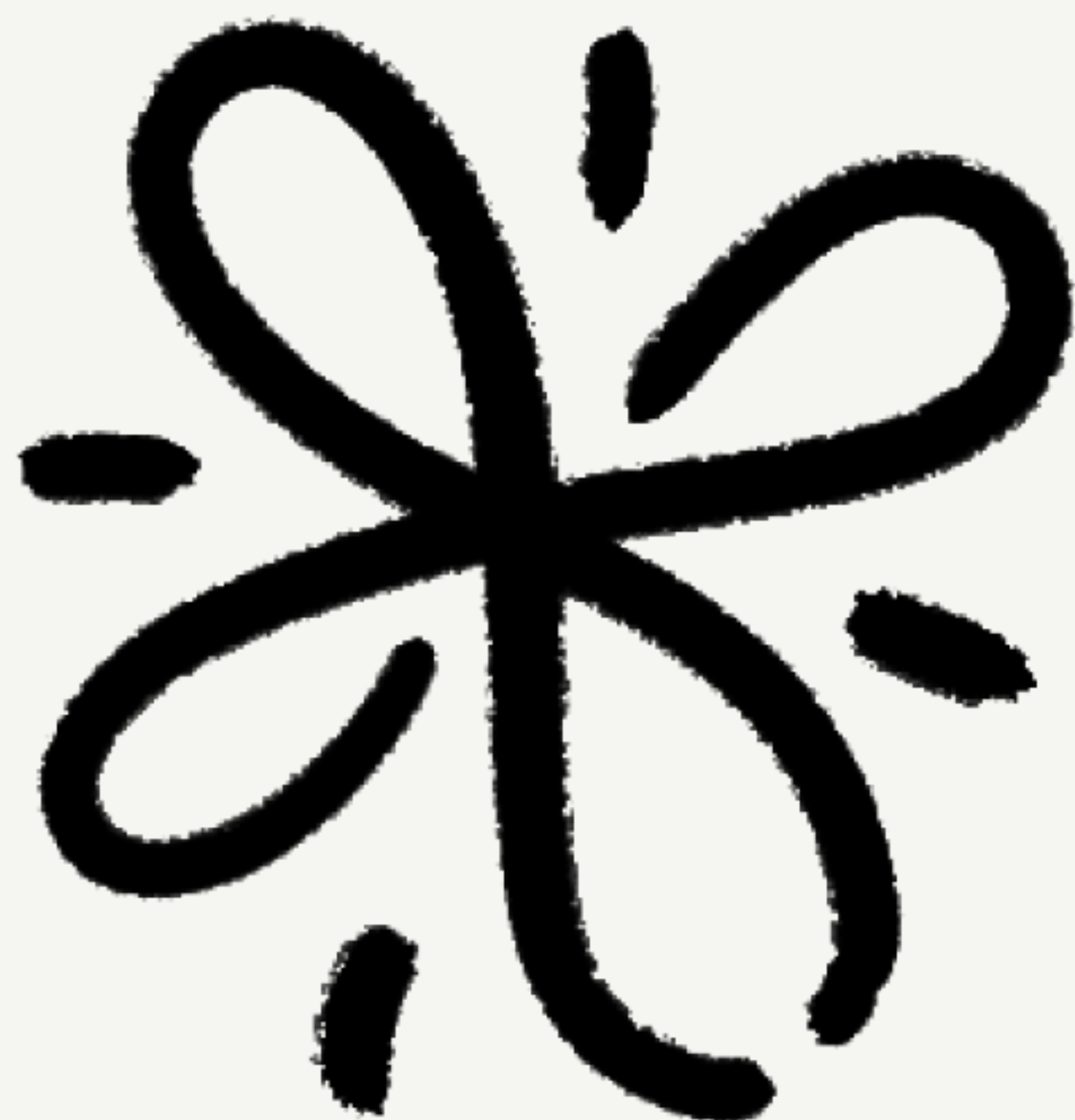
David Blackman Sep 15, 2021

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Marvin McKinney 09/18/2020 One of the most bullish things about this cycle compared to the previous one is...



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Tadao Ando is a Japanese self-taught architect whose approach to architecture and landscape was categorized by architectural historian Francesco Dal Co as "critical regionalism". He is the winner of the 1995 Pritzker Prize

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 **David Blackman** Sep 15, 2021


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 **David Blackman** Sep 15, 2021

what happens when the comment sidebar is longer than the document contents? do we have a big white bottom gutter, or do we cut off comments?

 **Marvin McKinney** 09/18/2020
One of the most bullish things about this cycle compared to the previous one is...

 Reply...

 **Marvin McKinney** 09/18/2020
One of the most bullish things about this cycle compared to the previous one is...

 **Eleanor Pena** 09/18/2020
Tadao Ando is a self-taught architect

 Reply...

Page layout

Page Cover

Page Header (title, properties)

Page Content


Margin Comments

Anatomy


Collapsed

First 3 lines
comment

Show first and last
comments


 **Marvin McKinney** 2 hours ago
One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor yes this is


1 more comment

 **Darlene Robertson** 2 hours ago
@Simon with option 1, it feels like the migration we would have to do today, is.


No auto-focus


Expanded

 **Marvin McKinney** 8m ago
One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor yes this is correct

 **Cody Fisher** 2h ago
One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor.


 **Floyd Miles** 2 hours ago
Is it true that Tadao Ando was a boxer before he was an architect?


 **Darlene Robertson** 2 hours ago
@Simon with option 1, it feels like the migration we would have to do today, is actually not so different from a migration we would have to do in the future if we decide in a future we want to get rid of custom groups, mainly because of your last sentence.

 **Ralph Edwards** 2 hours ago
that's correct


Reply...


Focused

 **Marvin McKinney** 8m ago
One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor yes this is correct

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@Simon with option 1, it feels like the migration we would have to do today, is actually not so different from a migration we would have to do in the future if we decide in a future we want to get rid of custom groups, mainly because of your last sentence, we can just merge the membership of the group into the team flatten it. Especially if we were to disable sharing to groups, but allow them to only feed into the membership of teams.

 **Ralph Edwards** 2 hours ago
that's correct

One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor




Blue focus ring

Default


1 comment


Cap at 6 lines

 **Marvin McKinney** 2 hours ago
One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor hello world what happens if we go to beta and it turns out that customers want apples instead of oranges. That's somethin... more

2 comments


Cap at 3 lines each

 **Marvin McKinney** 2 hours ago
One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor... more


 **Jane Cooper** 2 hours ago
One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor... more

3+ comments


Cap at 3 lines each with overflow

 **Marvin McKinney** 2 hours ago
One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor... more


4 more comments



 **Jane Cooper** 2 hours ago
One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor... more


Hover

 **Marvin McKinney** 2 hours ago
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 **Marvin McKinney**
2 hours ago
One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor... more


 **Jane Cooper** 2 hours ago 
One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor... more


 **Marvin McKinney** 2 hours ago
One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor... more

4 more comments

 **Jane Cooper** 2 hours ago 
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Previous explorations

Collapsed anatomy

 **Marvin McKinney** 2 hours ago

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 4 more comments

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 **Marvin McKinney** 2 hours ago

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 4 more comments

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 **Marvin McKinney** 2 hours ago

One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor yes this is

————— 4 more comments —————

 **Darlene Robertson** 2 hours ago

@Simon with option 1, it feels like the migration we would have to do today, is.

Last 20% takes 80% of effort

More disclosure



Augusta Ada King, Countess of Lovelace (December 1815 – 27 November 1852) was an English mathematician and writer, chiefly known for her work on Charles Babbage's proposed mechanical general-purpose computer, the Analytical Engine.

She was the first to recognise that the machine had applications beyond pure calculation, and to have published the first algorithm intended to be carried out by such a machine. As a result, she is often regarded as the first computer programmer.

Luigi Federico Menabrea, "Notions sur la machine analytique de Charles Babbage"
Elements of Charles Babbage's Analytical Machine"

e

was the daughter of famed poet Lord Byron and Annabella Milbanke Byron, who separated two months after her birth. Her father then left Britain forever, and her daughter never knew him personally.

She became interested in Babbage's machines as early as 1833 when she was introduced to Babbage by their mutual friend, author Mary Somerville, and, most notably, in 1843 came to translate and annotate an article written by the Italian mathematician and engineer Luigi Federico Menabrea, "Notions sur la machine analytique de Charles Babbage" (1842; "Elements of Charles Babbage's Analytical Machine").

and education



Marvin McKinney 2 hours ago

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Stephen Curry 2 hours ago

She was the first to recognise that the machine had applications beyond pure calculation, and to have published... more





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Marvin McKinney 2 hours ago

One of the most bullish things about this cycle compared to the previous one is this and hello world lorem ipsum dolor hello world what happens if we go to beta and it turns out that customers want apples instead of oranges. That's somethin... more



Stephen Curry 2 hours ago

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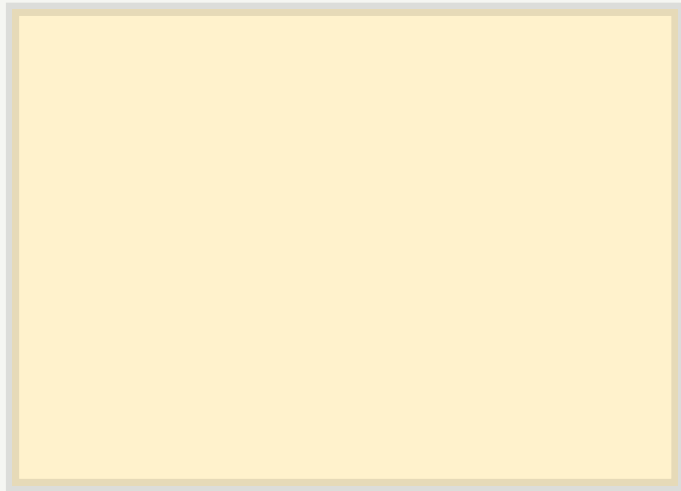
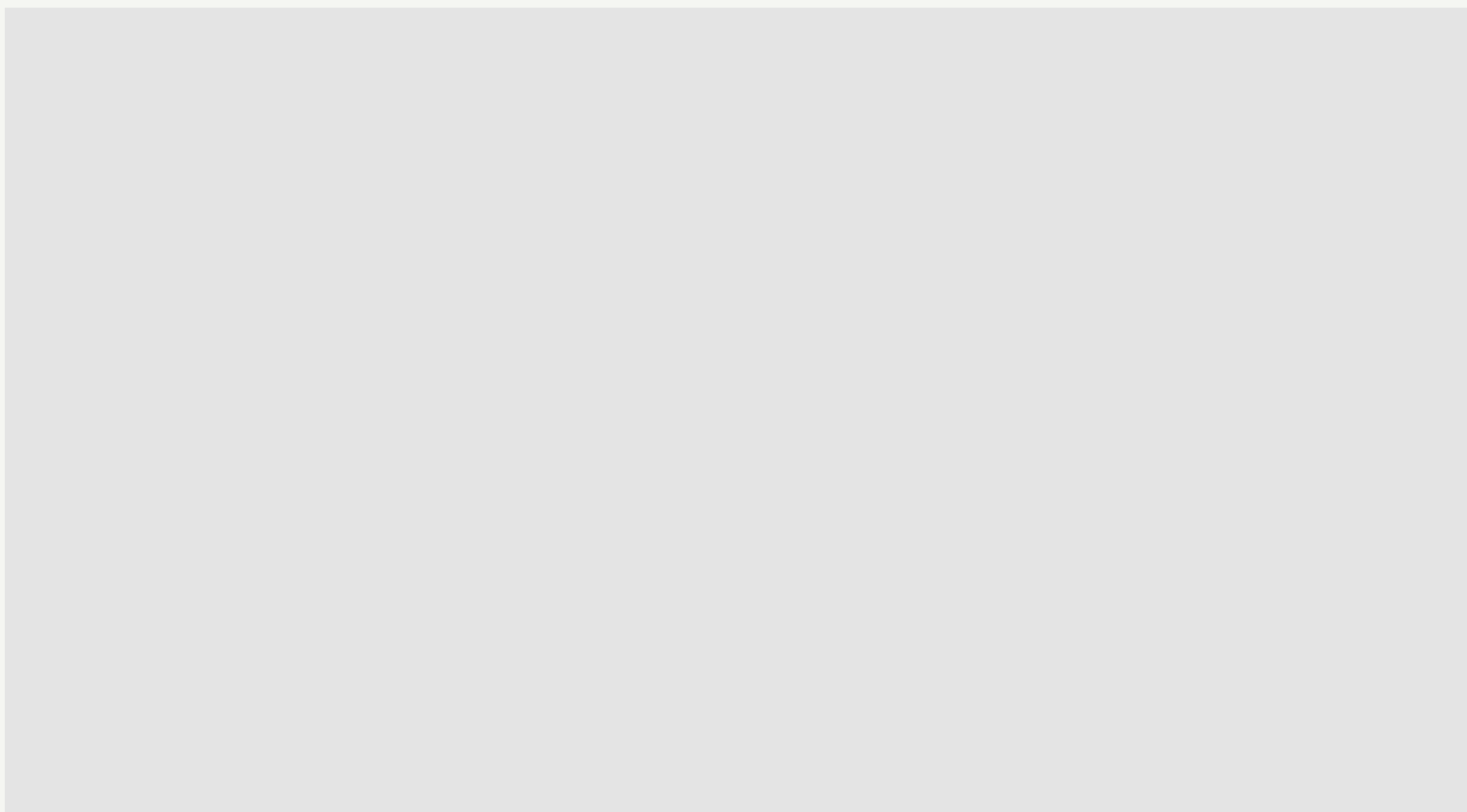
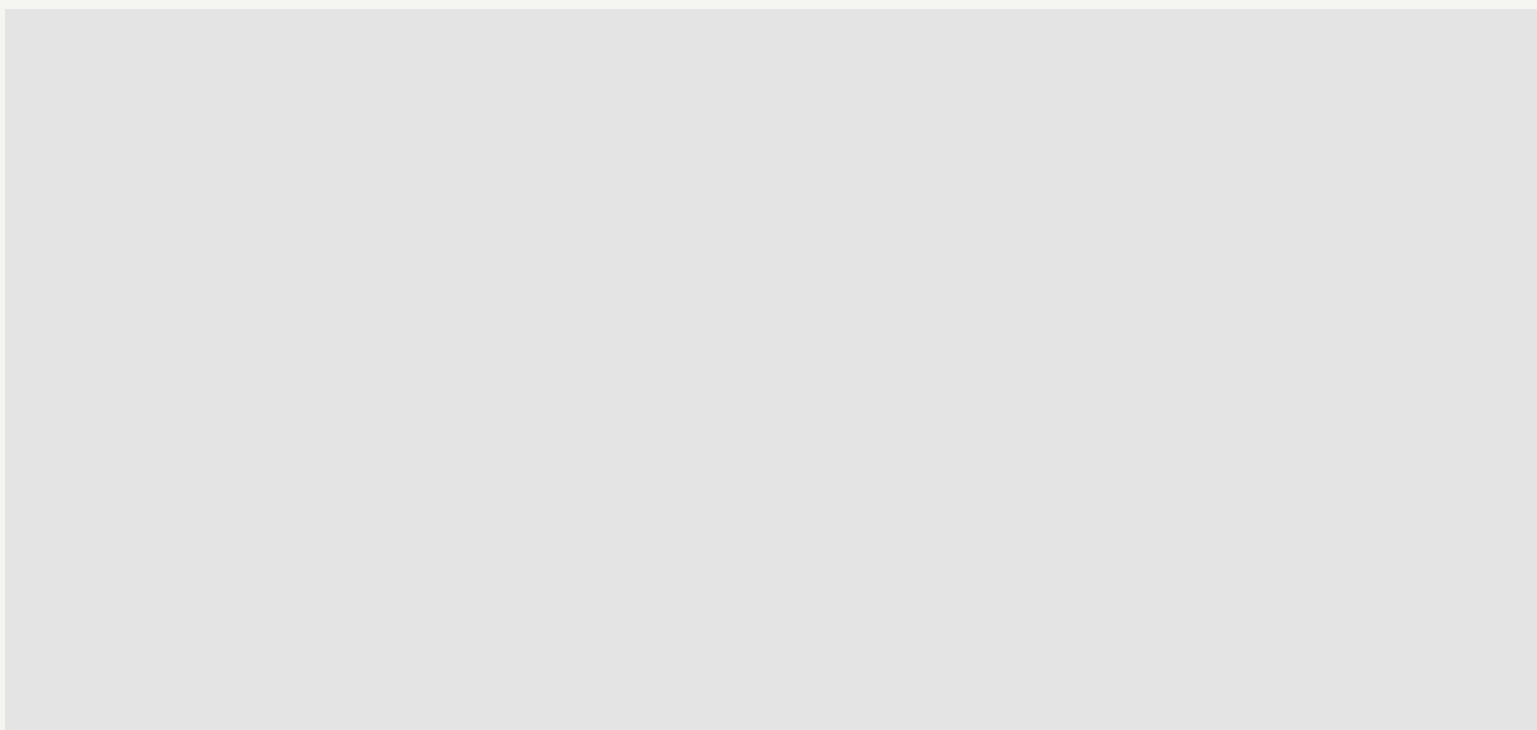
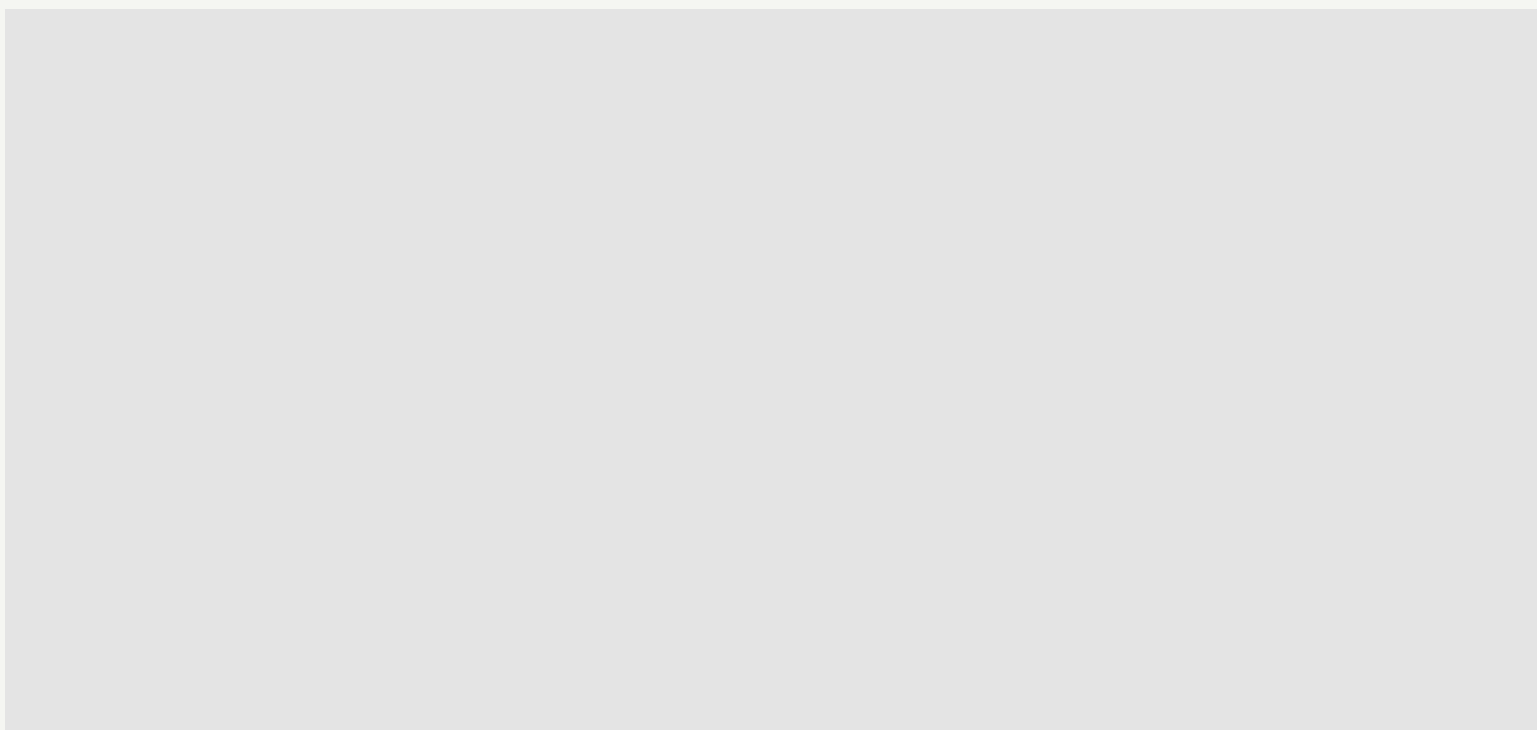
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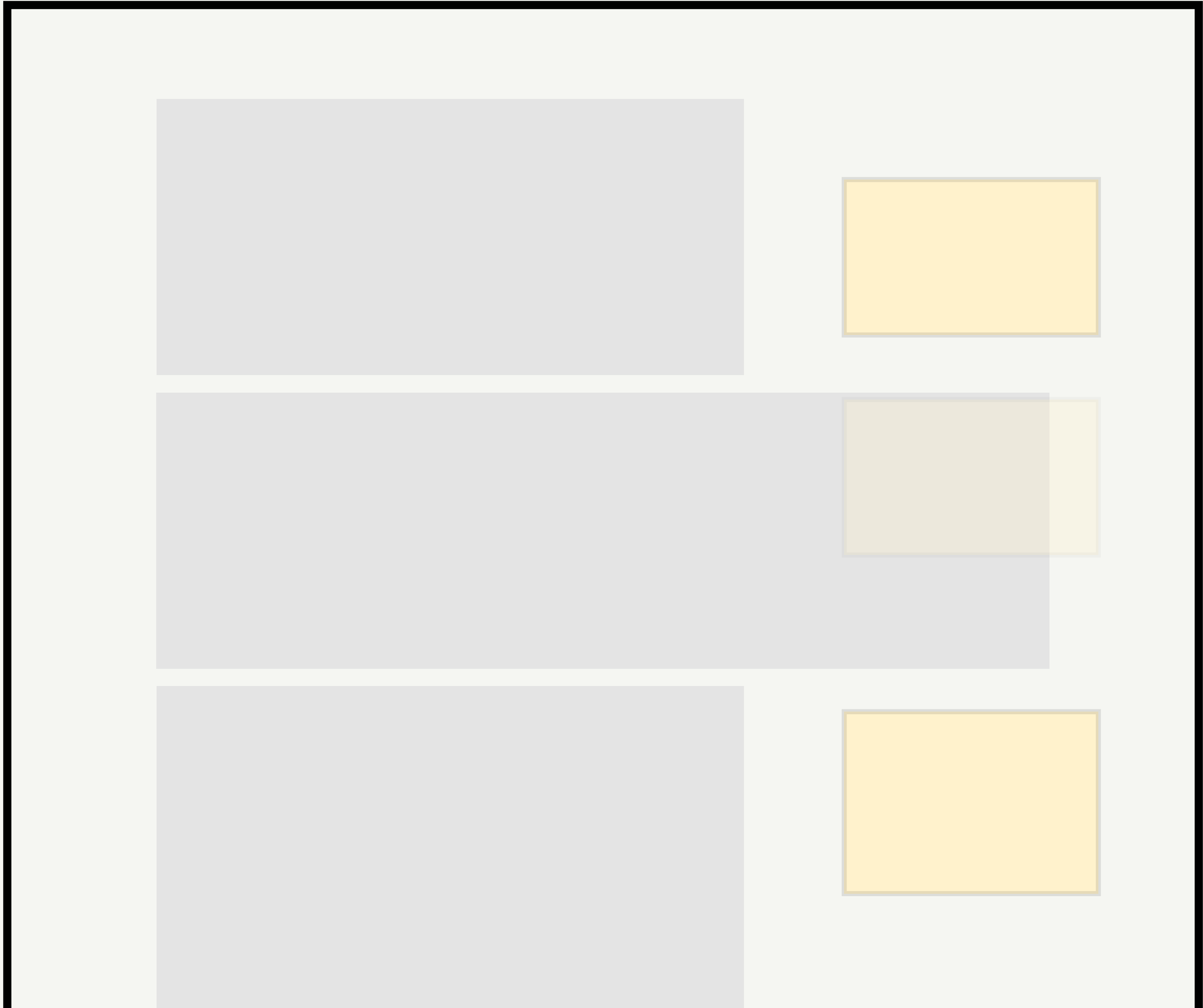
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Page Content

Margin Comments








Iwan Baan (born February 8, 1975 in Alkmaar) is a Dutch photographer. He has challenged a long-standing tradition of depicting buildings as isolated and static by representing people in architecture and showing the building's environment, trying "to produce more of a story or a feel for a project" and "to communicate how people use the space". He has photographed buildings by many of the world's most prominent architects, including Rem Koolhaas and Toyo Ito. He is "one of the most widely published" photographers in the world. His candid "polysemic shots" have been compared to the work of Diane Arbus.


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 **Eleanor Pena** 09/18/2020
this is great!


 Reply...


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Tadao Ando is a self-taught architect

















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 **Marvin McKinney** 09/18/2020
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 **5 comments** Last comment 2h ago


 **Tasks**  Table view 


 Name	 Assign	 Blocked Due To	 Created By	 Created Time	 Dev Days	 Due Date
Improve developer productivity by makin	 Jake Teton-Landis		 Jake Teton-Landis	July 26, 2021 10:04 PM		
DynamoDB compare results during doubl			 Changgeng Li	July 26, 2021 9:30 PM		
Revised SMB Revenue Dashboard	 Lisa Fan		 Lisa Fan	July 26, 2021 9:15 PM		
Startup Penetration Analysis	 Lisa Fan		 Lisa Fan	July 26, 2021 9:14 PM		
Dupe guides pages for Korean translation			 Jenny Nguyen	July 26, 2021 8:52 PM		
			 Nathan Lui	July 26, 2021 8:11 PM		


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 Reply...





























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4 more comments

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 Revisit tooltips prior to new language			 Nathan Lui	July 26, 2021 8:11 PM		
 Unavailable toolbar updates on mobil			 Zinith Santillan	July 26, 2021 7:56 PM		
Fix typo in AutoListener example	 Jake Teton-Landis		 Jake Teton-Landis	July 26, 2021 7:28 PM		
When arrowing into an inline page token 1	 Jake Teton-Landis		 Simon Last	July 26, 2021 7:17 PM		
 Pages lose access to bots when move	 Christine Wang		 Alfonso Lopez	July 26, 2021 6:19 PM		

Babbage only built a small part of the Analytical Engine, but Lovelace's efforts have been remembered. The early programming language Ada was named for her, and the second Tuesday in October has become Ada Lovelace Day, on which the contributions of women to science, technology, engineering, and mathematics are honoured.



Andrew Lee Just now
She was the first to recognise that the machine had applications beyond pure calculation, and to have published the first algorithm intended to be carried out by such a machine. As a result, she is often regarded as the first ... more

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Toggles

- Asia
 - Tokyo
- Europe
 - Paris
 - + ◦ London
 - Hampstead Heath
 - Fitzrovia
 - + ◦ Central
 - Southwark
 - Copenhagen
- Montreal

▶ Parent toggle

▼ Parent toggle

For collapsed toggles with comments inside, hide them in the margins and only show children comments when the toggle is expanded (?). or have a "there are comments in this toggle" discussion state.

▼ Child toggle A

▶ Grandchild toggle A

▶ Grandchild toggle B



4 threads

◊ Expand



Marvin McKinney 2 hours ago

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Eleanor Pena 2 hours ago

this is great!



Reply...



2 threads

2 hours ago



Marvin McKinney 2 hours ago

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Reply...

- Asia

+ ⋮ ◦ Tokyo


▶ Europe

▼ North America

- Montreal

+ ⋮

I

 **4 comments** Just now

Columns

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Marvin McKinney 09/18/2020
One of the most bullish things about this cycle compared to the previous one is

23 more comments

Eleanor Pena 09/18/2020
this is great!

Kristin Watson 09/18/2020
hello world this is a comment and yes on second thought I think we should

Reply...

Marvin McKinney 09/18/2020
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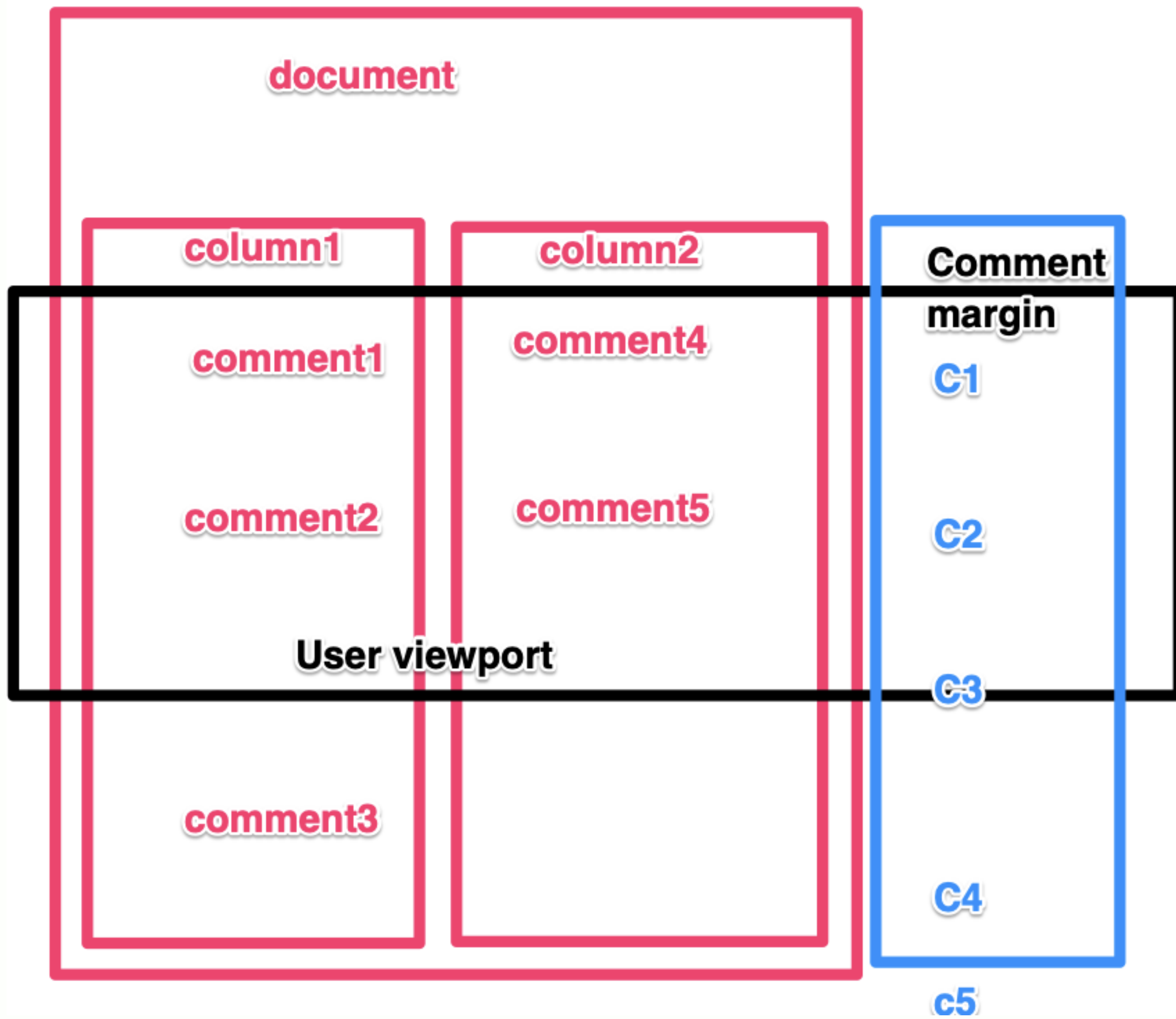
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Reply...

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Denser visual design



Marvin McKinney 2 hours ago

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4 more comments



Jane Cooper 2 hours ago

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Reply...

v1 — 2021



Marvin McKinney 2 hours ago

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Jane Cooper 2 hours ago

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v2 — 2022



Marvin McKinney 2 hours ago

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Jane Cooper 2 hours ago

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Reply...

v1 — 2021



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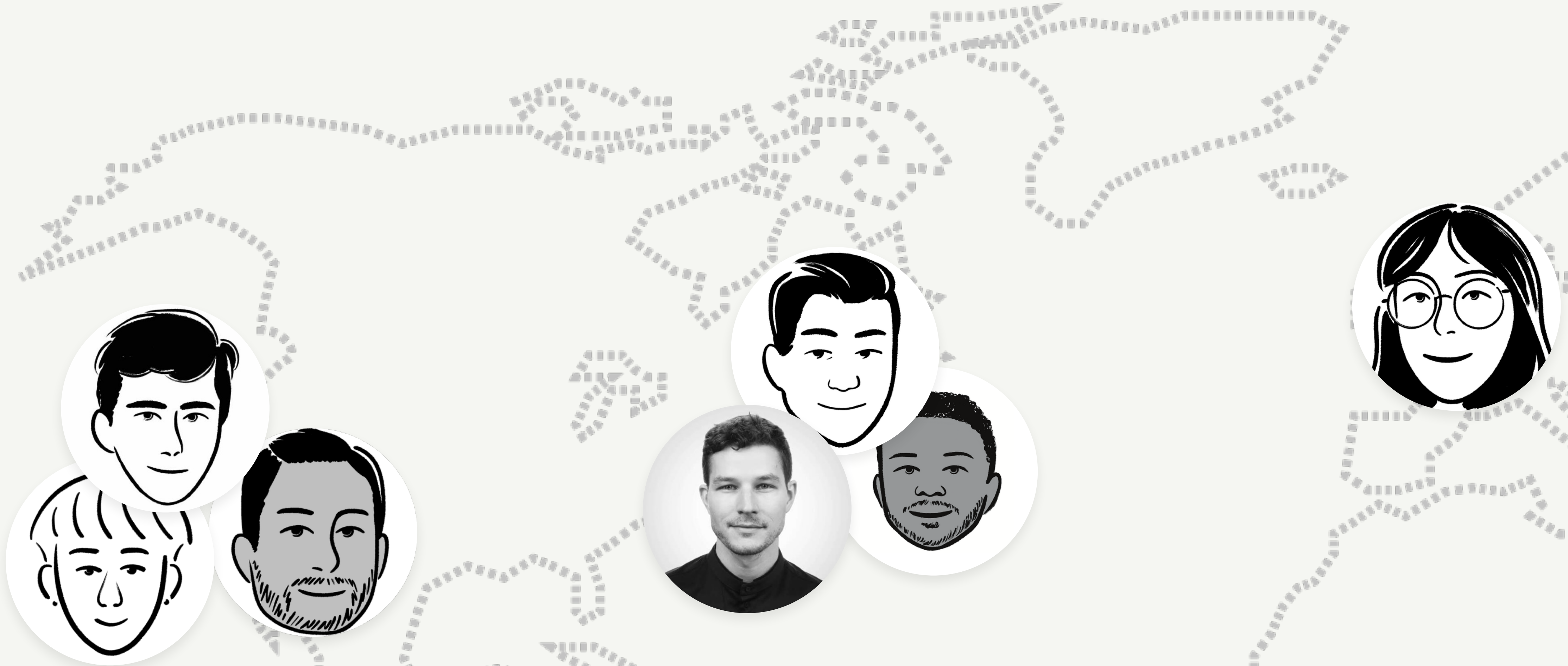
Jane Cooper 2 hours ago

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v2 — 2022

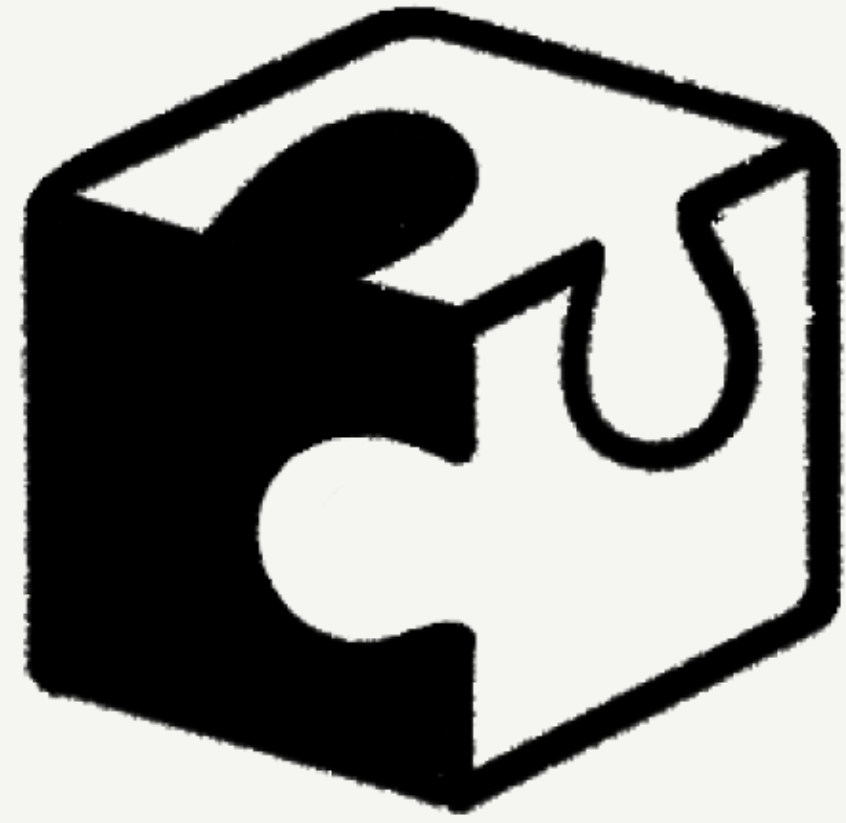
Our team



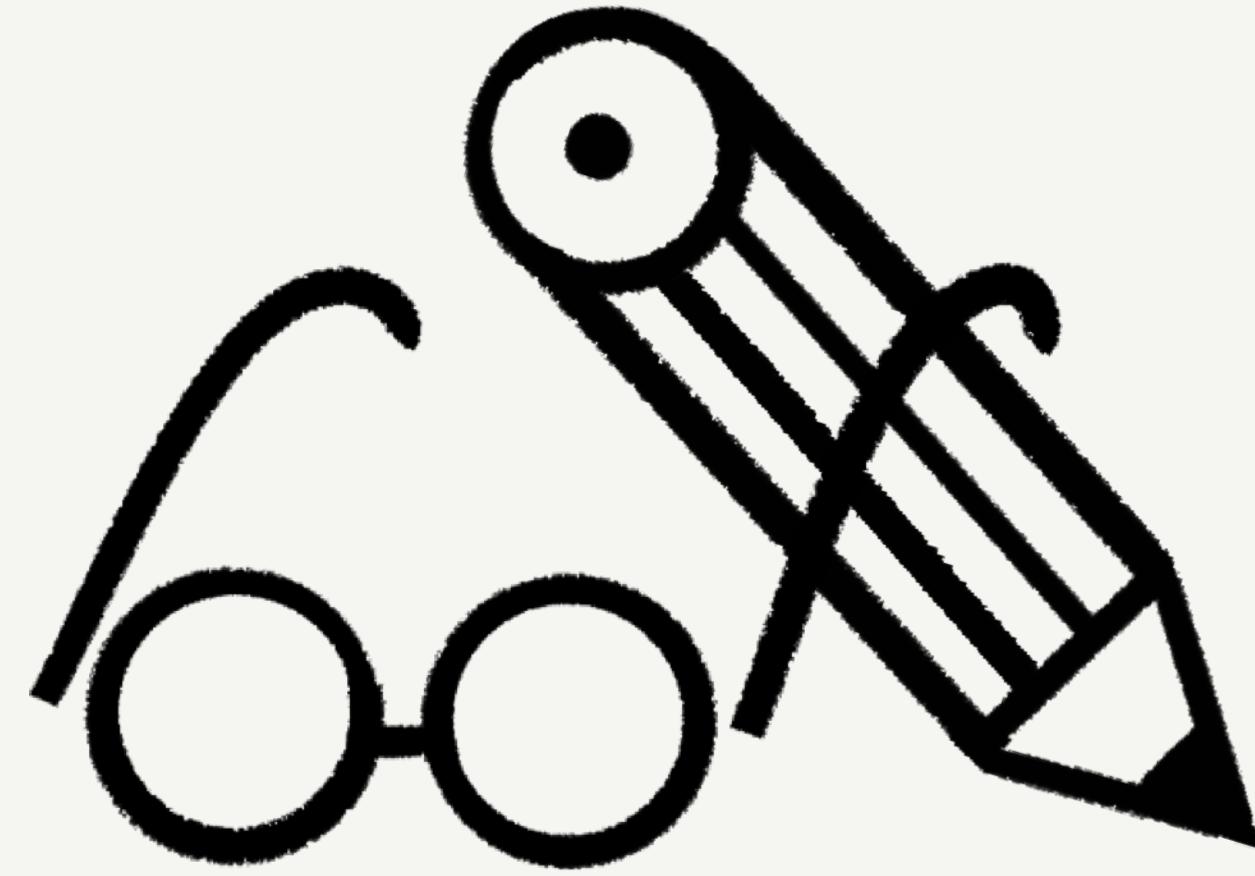


San Francisco
New York
London

We're hiring



Conceptual



Craft

Thank you

